

Human Resources and

Ressources humaines et Skills Development Canada Développement des compétences Canada OFFICIAL USE ONLY Agreement N°:

s.24(1)

Labour Program. Federal Contractors Program

## Agreement to Implement Employment Equity

☑ New Agreement				
Revised Agreement				
	ANIZATION			
Legal Name of Organization Fort Garry Fire Trucks Ltd.		Parent company is	focated outside	Canada
ever ver ver a service de la companie de la compani			Yes	Z No
Operating Name (if different from Legal Name of Organization)	1944/44.00.00.00.00.00.00.00.00.00.00.00.00.0	Procurement Sue	ness Number	***************************************
		Total number of en (Full-Time/Parl-Tim		106
Organization's North American Industry Classification System (NAICS) Cod 336211	6 N*	To find your organ.	callorra NAICS sigar.gc.ca/aub	Code Number pisese jects-aujots/standerd- n021-eng.htm
		······		
Official use only (if information above is incorrect)  Procurement Business Number Total number of	employees in Censo		Organizatoris	NAICS Code No
HE	DOFFICE	······································		
Address (building number, street, suite, etc.)			Province	T Postai Code
RR#2 53 Bergen Cutoff Road	Winnipeg		MB	R3C 2E6
	Telaphone Number		Fax Number	***************************************
	204-594-3473	)	204-694-	3230
EMPLOYMEN	EQUITY CORT	ACT	•••••••••••	
Name (Add)	Tile			······································
Patti Schwab	Asalstant Co	atroller		
Telaphone Number	E-mail Address			
204-594-3489	pschwab@fgft	. ca		***************************************
	TECATION			
The above-named organization:  * having a combined workforce of 100 or more permanent full-tin 12 weeks or more in Canada, AND		lime and lemporar	y amployees l	having worked
<ul> <li>Intending to bild on, or being in receipt of, a federal government Supply Arrangement, valued at \$1,000,000 or more (including a</li> </ul>	goods or services ( pplicable taxes).	contract, atanding i	offer or contra	ol Issued under a
Hereby cartifies its commilment to implement or maintain employme instrument, in keeping with the Federal Contractors Program requi- please refer to: http://www.hrsdc.go.go/englebour/equality/top/inde-	emants. Por more t	going basis, beyor nformalion on how	id the period of to implement	of the procurement employment equity
Important note: If an audit of the Agreement to implement Employ: the procurement instrument(s) with the Government of Canada may	ment Equity uncove r be terminated.	rs miaropresentați	on on the part	. Of the organization,
	NATORY	***************************************		
NOTE: The algratory must be the Chief Executive Officer OR un a contract on behalf of the organization.		an executive post	ion with legal	authority to algo a
Name (print)	TNo			•••••••••••••••••••••••••••••••••••••••
Richard D Suche	President			
Telephone Number	E-mail Address			****
204-594-3470 Somular	rsuchelfaft.	C4		
W	<b>Daix</b>   2013-08-12			
RETURNI	NSTRUCTIONS			
MPORTANT			***************************************	***************************************
<ul> <li>The original copy of the signed Agreement to Implement Er at: (819) 963-8768 or by e-mail at: ne-ame@hrade-rhdec.gc</li> </ul>	nployment Equity £8	form must be ser	nt to the Lab	xur Program fax,

## FEDERAL CONTRACTORS PROGRAM: TOTAL CATEGORIES BY EMPLOYMENT STATUS AND GEOGRAPHICAL AREA

## Reporting Period 2016-01-29 to 2019-05-27

#### **GEOGRAPHICAL AREAS**

(INDICATE NUMBER OF **EMPLOYEES LOCATED IN** EACH AREA)

	ı	Province				Cens	us Metropolitan	Areas	
	Permanent Full-time	Permanent Part-time	Temporary	Total Number of Employees		Permanent Full-time	Permanent Part-time	Temporary	Total Number of Employees
Ontario	1	1	0	2	Calgary	1	0	0	1
Manitoba	114	5	0	119	Toronto	1	1	0	2
Prince Edward Island	0	1	0	1	Winnipeg	114	5	0	119
Alberta	1	0	0	1	P.E.I.	0	1	0	1
Total Employees in Ca	anada 🕨			123	Total Emplo	oyees in Canada	•		123



Employment and Social Emploi et Développement
Development Canada social Canada

# Fort Garry Fire Trucks Ltd. (certificate # 10000337) FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS Full-Time / National

## Reporting Period 2016-01-29 to 2019-05-27

Occupational Group			All Employee:			original Peop			ns with Disa			s of Visible N	
Salary Range Col. 1	QTR	Total Col. 2	Men Col. 3	Women Col. 4	Total Col. 5	Men Col. 6	Women Col. 7	Total Col. 8	Men Col. 9	Women Col. 10	Total Col. 11	Men Col. 12	Women Col. 13
Senior Managers	4	1	1										
Top Range: \$100,000 and over	3	1		1									
Bottom Range: \$ 50,000 - \$54,999	2	1	1										
	1	1	1					1	1				
	Total	4	3	1				1	1				
Middle and Other Managers	4	1	1										
Top Range: \$ 95,000 - \$99,999	3												
Bottom Range: \$ 45,000 - \$49,999	2	1	1										
	1	4	4		2	2		2	2		2	2	
	Total	6	6		2	2		2	2		2	2	
Professionals	4	1	1										
Top Range: \$ 70,000 - \$74,999	3												
Bottom Range: \$ 45,000 - \$49,999	2	1	1										
	1	5	2	3							4	1	3
	Total	7	4	3							4	1	3
Semi-Professionals and Technicians	4	2	2										
Top Range: \$ 60,000 - \$64,999	3	2	2										
Bottom Range: \$ 30,000 - \$34,999	2												
	1	1	1										
	Total	5	5										

Page 1 of 6 Canada

Employment and Social Emploi et Développement Development Canada social Canada

# Fort Garry Fire Trucks Ltd. (certificate # 10000337) FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS Full-Time / National

Reporting Period 2016-01-29 to 2019-05-27

Occupational Group		,	All Employee	S		original Peop	oles	Perso	ns with Disa	bilities	Member	s of Visible N	/linorities
Salary Range	QTR	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
Col. 1		Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13
Supervisors	4												
Top Range: \$ 40,000 - \$44,999	3												
Bottom Range: \$ 40,000 - \$44,999	2												
	1	1		1									
	Total	1		1									
Supervisors: Crafts and Trades	4	1	1										
Top Range: \$ 60,000 - \$64,999	3	3	3								1	1	
Bottom Range: \$ 50,000 - \$54,999	2	1	1										
	1	2	2								1	1	
	Total	7	7								2	2	
Administrative and Senior Clerical Personnel	4	1		1									
Top Range: \$ 40,000 - \$44,999	3												
Bottom Range: \$ 30,000 - \$34,999	2												
	1	1		1									
	Total	2		2									
Skilled Sales and Service Personnel	4	4	4					1	1				
Top Range: \$ 55,000 - \$59,999	3	9	7	2									
Bottom Range: Under \$5,000	2												
	1	1	1										
	Total	14	12	2				1	1				

Page 2 of 6 Canada

Employment and Social Emploi et Développement Development Canada social Canada

# Fort Garry Fire Trucks Ltd. (certificate # 10000337) FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS Full-Time / National

### Reporting Period 2016-01-29 to 2019-05-27

Occupational Group			All Employee:			original Peop			ns with Disal			s of Visible M	
Salary Range Col. 1	QTR	Total Col. 2	Men Col. 3	Women Col. 4	Total Col. 5	Men Col. 6	Women Col. 7	Total Col. 8	Men Col. 9	Women Col. 10	Total Col. 11	Men Col. 12	Women Col. 13
Skilled Crafts and Trades Workers	4	1	1		1	1							
Top Range: \$ 70,000 - \$74,999	3	1	1										
Bottom Range: \$ 35,000 - \$39,999	2	4	4		3	3		2	2		1	1	
	1	6	6					1	1		3	3	
	Total	12	12		4	4		3	3		4	4	
Clerical Personnel	4	2	1	1									
Top Range: \$ 50,000 - \$54,999	3	1		1									
Bottom Range: \$ 25,000 - \$29,999	2	1		1				1		1			
	1	5	3	2				1		1	1	1	
	Total	9	4	5				2		2	1	1	
Intermediate Sales and Service Personnel	4	1		1									
Top Range: \$ 45,000 - \$49,999	3												
Bottom Range: \$ 40,000 - \$44,999	2												
	1	1		1									
	Total	2		2									
Semi-Skilled Manual Workers	4	2	2										
Top Range: \$ 55,000 - \$59,999	3	10	10		1	1					3	3	
Bottom Range: \$ 25,000 - \$29,999	2	9	9								6	6	
	1	25	25					1	1		8	8	
	Total	46	46		1	1		1	1		17	17	

Page 3 of 6 Canada

Employment and Social Emploi et Développement Development Canada social Canada

# Fort Garry Fire Trucks Ltd. (certificate # 10000337) FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS

### Full-Time / National Reporting Period 2016-01-29 to 2019-05-27

Occupational Group		F	All Employee:	S	Ab	original Peop	oles	Perso	ns with Disa	bilities	Member	s of Visible N	/linorities
Salary Range	QTR	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
Col. 1		Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13
Other Manual Workers	4												
Top Range: \$ 35,000 - \$39,999	3												
Bottom Range: \$ 35,000 - \$39,999	2												
	1	1	1								1	1	
	Total	1	1								1	1	
Total Number of Employees		116	100	16	7	7		10	8	2	31	28	3

Employment and Social Emploi et Développement
Development Canada social Canada

# Fort Garry Fire Trucks Ltd. (certificate # 10000337) FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS Part-Time / National

Reporting Period 2016-01-29 to 2019-05-27

Occupational Group		,	All Employee	S	Ab	original Peo	oles	Perso	ns with Disa	bilities	Membe	s of Visible N	/linorities
Salary Range	QTR	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
Col. 1		Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13
Professionals	4	1		1									
Top Range: \$ 35,000 - \$39,999	3												
Bottom Range: \$ 20,000 - \$24,999	2												
	1	1	1										
	Total	2	1	1									
Semi-Professionals and Technicians	4												
Top Range: \$ 35,000 - \$39,999	3												
Bottom Range: \$ 35,000 - \$39,999	2												
	1	1		1									
	Total	1		1									
Administrative and Senior Clerical Personnel	4												
Top Range: \$ 20,000 - \$24,999	3												
Bottom Range: \$ 20,000 - \$24,999	2												
	1	1		1									
	Total	1		1									
Skilled Sales and Service Personnel	4	1	1					1	1				
Top Range: \$ 10,000 - \$14,999	3												
Bottom Range: \$ 5,000 - \$ 9,999	2												
	1	1	1										
	Total	2	2					1	1				

Page 5 of 6 Canada

Employment and Social Emploi et Développement Development Canada social Canada

Form 2 B

## Fort Garry Fire Trucks Ltd. (certificate # 10000337)

#### FEDERAL CONTRACTORS PROGRAM: OCCUPATIONAL GROUPS Part-Time / National

#### Reporting Period 2016-01-29 to 2019-05-27

Occupational Group		,	All Employee	s	Ab	original Peop	oles	Perso	ons with Disa	bilities	Membe	s of Visible N	/linorities
Salary Range	QTR	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
Col. 1		Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13
Clerical Personnel	4												
Top Range: \$ 10,000 - \$14,999	3												
Bottom Range: \$ 10,000 - \$14,999	2												
	1	1		1									
	Total	1		1									
Total Number of Employees		7	3	4				1	1				

#### Form 3 A

## Fort Garry Fire Trucks Ltd. (certificate # 10000337)

### FEDERAL CONTRACTORS PROGRAM: SALARY SUMMARY Full-Time / National

### Reporting Period 2016-01-29 to 2019-05-27

		All Employees		Al	original Peopl	es	Pers	ons with Disab	ilities	Membe	rs of Visible Mi	norities
Salary Range	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
	Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12
Under \$15,000	1	1										
\$ 25,000 - \$29,999	6	5	1							2	2	
\$ 30,000 - \$34,999	25	23	2				2	1	1	6	6	
\$ 35,000 - \$37,499	8	8								3	3	
\$ 37,500 - \$39,999	5	3	2				1		1	3	3	
\$ 40,000 - \$44,999	15	11	4							5	5	
\$ 45,000 - \$49,999	20	15	5	3	3		1	1		6	4	2
\$ 50,000 - \$59,999	25	24	1	3	3		6	6		6	5	1
\$ 60,000 - \$69,999	5	5										
\$ 70,000 - \$84,999	3	3		1	1							
\$ 85,000 - \$99,999	2	1	1									
\$100,000 and over	1	1										
Total Number of Employees	116	100	16	7	7		10	8	2	31	28	3

#### Form 3 B

## Fort Garry Fire Trucks Ltd. (certificate # 10000337)

### FEDERAL CONTRACTORS PROGRAM: SALARY SUMMARY Part-Time / National

#### Reporting Period 2016-01-29 to 2019-05-27

		All Employees	i	А	boriginal Peopl	es	Pers	ons with Disab	ilities	Membe	rs of Visible Mi	norities
Salary Range	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
	Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12
\$ 5,000 - \$ 7,499	1	1										
\$ 10,000 - \$12,499	2	1	1				1	1				
\$ 20,000 - \$22,499	2	1	1									
\$ 35,000 - \$39,999	2		2									
Total Number of Employees	7	3	4				1	1				

## FEDERAL CONTRACTORS PROGRAM: EMPLOYEES HIRED Full-Time / National

#### Reporting Period 2016-01-29 to 2019-05-27

		All Employees		A	boriginal Peopl	es	Pers	ons with Disab	ilities	Membe	rs of Visible Mi	norities
Occupational Group	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
	Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12
Professionals	4	1	3							3		3
Semi-Professionals and Technicians	2	2										
Supervisors	1	1										
Skilled Sales and Service Personnel	7	5	2				1		1			
Skilled Crafts and Trades Workers	9	9		2	2					2	2	
Clerical Personnel	9	4	5	1		1	3	1	2	1	1	
Semi-Skilled Manual Workers	31	31		1	1					11	11	
Other Manual Workers	1	1										
Total Number of Employees Hired	64	54	10	4	3	1	4	1	3	17	14	3

#### FEDERAL CONTRACTORS PROGRAM: EMPLOYEES HIRED Temporary / National

		All Employees		Al	ooriginal Peopl	es	Pers	ons with Disab	ilities	Membe	rs of Visible Mi	norities
Occupational Group	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
	Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12
Clerical Personnel	1		1									
Total Number of Employees Hired	1		1									

## FEDERAL CONTRACTORS PROGRAM: EMPLOYEES PROMOTED Full-Time / National

	Employ	Employees promoted (Employees promoted during the year are to be reported only in the occupational groups in which or to which they have been last promoted.)									moted.)	
Occupational Croup		All Employees Aboriginal Peoples Persons with Disabilities			ilities	Members of Visible Minorities						
Occupational Group	Total Col. 1	Men Col. 2	Women Col. 3	Total Col. 4	Men Col. 5	Women Col. 6	Total Col. 7	Men Col. 8	Women Col. 9	Total Col. 10	Men Col. 11	Women Col. 12
Senior Managers	3	2	1									
Middle and Other Managers	2	2					1	1				
Skilled Crafts and Trades Workers	1	1										
Semi-Skilled Manual Workers	1	1										
Total Number of Employees Promoted	7	6	1				1	1				
Total Number of Promotions	7	6	1				1	1				

## FEDERAL CONTRACTORS PROGRAM: EMPLOYEES PROMOTED Part-Time / National

	Employ	Employees promoted (Employees promoted during the year are to be reported only in the occupational groups in which or to which they have been last promoted.)										
Occupational Crown	All Employees			Aboriginal Peoples			Pers	ons with Disab	oilities	Members of Visible Minorities		
Occupational Group	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women
	Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12
Professionals	1		1									
Total Number of Employees Promoted	1		1									
Total Number of Promotions	1		1									

## FEDERAL CONTRACTORS PROGRAM: EMPLOYEES TERMINATED Full-Time / National

#### Reporting Period 2016-01-29 to 2019-05-27

		All Employees		А	boriginal Peopl	es	Pers	ons with Disab	ilities	Membe	rs of Visible Mi	norities
Occupational Group	Total Col. 1	Men Col. 2	Women Col. 3	Total Col. 4	Men Col. 5	Women Col. 6	Total Col. 7	Men Col. 8	Women Col. 9	Total Col. 10	Men Col. 11	Women Col. 12
Senior Managers	1	1										
Middle and Other Managers	1	1					1	1				
Professionals	2	1	1									
Semi-Professionals and Technicians	2	1	1									
Supervisors	2	2										
Supervisors: Crafts and Trades	1	1										
Skilled Sales and Service Personnel	3	2	1	1	1		1		1			
Skilled Crafts and Trades Workers	9	9		1	1		2	2		1	1	
Clerical Personnel	8	3	5	2		2	1	1				
Intermediate Sales and Service Personnel	1	1		1	1							
Semi-Skilled Manual Workers	19	19		1	1					10	10	
Other Manual Workers	2	2										
Total Number of Employees Terminated	51	43	8	6	4	2	5	4	1	11	11	

## FEDERAL CONTRACTORS PROGRAM: EMPLOYEES TERMINATED Part-Time / National

		All Employees		Al	original Peopl	es	Pers	ons with Disab	oilities	Membe	rs of Visible Mi	norities
Occupational Group	Total Col. 1	Men Col. 2	Women Col. 3	Total Col. 4	Men Col. 5	Women Col. 6	Total Col. 7	Men Col. 8	Women Col. 9	Total Col. 10	Men Col. 11	Women Col. 12
Semi-Professionals and Technicians	1	1		1	1							
Semi-Skilled Manual Workers	1	1								1	1	
Total Number of Employees Terminated	2	2		1	1					1	1	

## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

#### Women

		Women						
Employment Equity Occupational Group	Internal Location	All Employees	Repres	sentation	Avail	ability	Gap	Recruitment Area
		#	#	%	%	#	#	
01 : Senior Managers	National	4	1	25.0 %	27.6 %	1	0	National
02 : Middle and Other Managers	National	6	0	0.0 %	39.4 %	2	-2	National
03 : Professionals		9	4	44.4 %	20.0 %	2	2	
1121 : Human resources professionals	National	1	1	100.0 %	73.2 %	1	0	National
2132 : Mechanical engineers	National	4	3	75.0 %	9.5 %	0	3	National
2133 : Electrical and electronics engineers	National	2	0	0.0 %	10.7 %	0	0	National
2171 : Information systems analysts and consultants	National	1	0	0.0 %	27.7 %	0	0	National
04 : Semi-Professionals and Technicians		6	1	16.7 %	17.8 %	1	0	
2233: Industrial engineering and manufacturing technologists and technicians	Manitoba	2	0	0.0 %	19.1 %	0	0	Manitoba
2253 : Drafting technologists and technicians	Manitoba	3	1	33.3 %	17.0 %	1	0	Manitoba
05 : Supervisors		1	1	100.0 %	52.8 %	1	0	
Employment Equity Occupational Group	Winnipeg	1	1	100.0 %	52.8 %	1	0	Winnipeg
06 : Supervisors: Crafts and Trades		7	0	0.0 %	9.9 %	1	-1	
7201 : Contractors and supervisors, machining, metal forming, shaping and erecting trades and related occupations	Manitoba	2	0	0.0 %	5.0 %	0	0	Manitoba
9214 : Supervisors, plastic and rubber products manufacturing	Manitoba	1	0	0.0 %	15.2 %	0	0	Manitoba
9221 : Supervisors, motor vehicle assembling	Manitoba	4	0	0.0 %	11.1 %	0	0	Manitoba
07 : Administrative and Senior Clerical Personnel		3	3	100.0 %	82.0 %	2	1	
Employment Equity Occupational Group	Winnipeg	3	3	100.0 %	82.0 %	2	1	Winnipeg
08 : Skilled Sales and Service Personnel		16	2	12.5 %	23.6 %	4	-2	
6221 : Technical sales specialists - wholesale trade	Manitoba	13	2	15.4 %	22.9 %	3	-1	Manitoba
6221 : Technical sales specialists - wholesale trade	Ontario	2	0	0.0 %	27.9 %	1	-1	Ontario
6221 : Technical sales specialists - wholesale trade	Prince Edward Island	1	0	0.0 %	25.0 %	0	0	Prince Edward Island
09 : Skilled Crafts and Trades Workers		12	0	0.0 %	2.1 %	0	0	
7237 : Welders and related machine operators	Manitoba	6	0	0.0 %	1.9 %	0	0	Manitoba



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

#### Women

					Women			
Employment Equity Occupational Group	Internal Location	All Employees	Repres	sentation	Avai	lability	Gap	Recruitment Area
		#	#	%	%	#	#	
7321 : Automotive service technicians, truck and bus mechanics and mechanical repairers	Alberta	1	0	0.0 %	2.6 %	0	0	Alberta
7321 : Automotive service technicians, truck and bus mechanics and mechanical repairers	Manitoba	5	0	0.0 %	2.2 %	0	0	Manitoba
10 : Clerical Personnel		10	6	60.0 %	68.3 %	7	-1	
Employment Equity Occupational Group	Winnipeg	10	6	60.0 %	68.3 %	7	-1	Winnipeg
11 : Intermediate Sales and Service Personnel		2	2	100.0 %	66.3 %	1	1	
Employment Equity Occupational Group	Winnipeg	2	2	100.0 %	66.3 %	1	1	Winnipeg
12 : Semi-Skilled Manual Workers		46	0	0.0 %	14.2 %	7	-7	
Employment Equity Occupational Group	Winnipeg	46	0	0.0 %	14.2 %	7	-7	Winnipeg
14 : Other Manual Workers		1	0	0.0 %	19.5 %	0	0	
Employment Equity Occupational Group	Winnipeg	1	0	0.0 %	19.5 %	0	0	Winnipeg
Total		123	20	16.3 %	23.5 %	29	-9	

Total may not equal sum of components due to rounding.

Sources: 2016 Census and employer's internal data



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

## **Aboriginal Peoples**

		Aboriginal Peoples						
Employment Equity Occupational Group	Internal Location	All Employees	Repres	sentation	Availa	ability	Gap	Recruitment Area
		#	#	%	%	#	#	
01 : Senior Managers	National	4	0	0.0 %	3.2 %	0	0	National
02 : Middle and Other Managers	National	6	2	33.3 %	2.7 %	0	2	National
03 : Professionals		9	0	0.0 %	1.3 %	0	0	
1121 : Human resources professionals	National	1	0	0.0 %	3.1 %	0	0	National
2132 : Mechanical engineers	National	4	0	0.0 %	1.0 %	0	0	National
2133 : Electrical and electronics engineers	National	2	0	0.0 %	1.0 %	0	0	National
2171 : Information systems analysts and consultants	National	1	0	0.0 %	1.3 %	0	0	National
04 : Semi-Professionals and Technicians		6	0	0.0 %	4.7 %	0	0	
2233 : Industrial engineering and manufacturing technologists and technicians	Manitoba	2	0	0.0 %	5.7 %	0	0	Manitoba
2253 : Drafting technologists and technicians	Manitoba	3	0	0.0 %	4.1 %	0	0	Manitoba
05 : Supervisors		1	0	0.0 %	10.3 %	0	0	
Employment Equity Occupational Group	Winnipeg	1	0	0.0 %	10.3 %	0	0	Winnipeg
06 : Supervisors: Crafts and Trades		7	0	0.0 %	3.8 %	0	0	
7201 : Contractors and supervisors, machining, metal forming, shaping and erecting trades and related occupations	Manitoba	2	0	0.0 %	13.3 %	0	0	Manitoba
9214 : Supervisors, plastic and rubber products manufacturing	Manitoba	1	0	0.0 %	0.0 %	0	0	Manitoba
9221 : Supervisors, motor vehicle assembling	Manitoba	4	0	0.0 %	0.0 %	0	0	Manitoba
07 : Administrative and Senior Clerical Personnel		3	0	0.0 %	9.2 %	0	0	
Employment Equity Occupational Group	Winnipeg	3	0	0.0 %	9.2 %	0	0	Winnipeg
08 : Skilled Sales and Service Personnel		16	0	0.0 %	4.6 %	1	-1	
6221 : Technical sales specialists - wholesale trade	Manitoba	13	0	0.0 %	5.5 %	1	-1	Manitoba
6221 : Technical sales specialists - wholesale trade	Ontario	2	0	0.0 %	1.2 %	0	0	Ontario
6221 : Technical sales specialists - wholesale trade	Prince Edward Island	1	0	0.0 %	0.0 %	0	0	Prince Edward Island
09 : Skilled Crafts and Trades Workers		12	4	33.3 %	10.5 %	1	3	
7237 : Welders and related machine operators	Manitoba	6	0	0.0 %	10.7 %	1	-1	Manitoba



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

## **Aboriginal Peoples**

				Abori	ginal Peoples	;		
Employment Equity Occupational Group	Internal Location	All Employees	Repres	sentation	Avail	ability	Gap	Recruitment Area
		#	#	%	%	#	#	
7321 : Automotive service technicians, truck and bus mechanics and mechanical repairers	Alberta	1	1	100.0 %	5.2 %	0	1	Alberta
7321 : Automotive service technicians, truck and bus mechanics and mechanical repairers	Manitoba	5	3	60.0 %	11.2 %	1	2	Manitoba
10 : Clerical Personnel		10	0	0.0 %	11.4 %	1	-1	
Employment Equity Occupational Group	Winnipeg	10	0	0.0 %	11.4 %	1	-1	Winnipeg
11 : Intermediate Sales and Service Personnel		2	0	0.0 %	10.6 %	0	0	
Employment Equity Occupational Group	Winnipeg	2	0	0.0 %	10.6 %	0	0	Winnipeg
12 : Semi-Skilled Manual Workers		46	1	2.2 %	9.8 %	5	-4	
Employment Equity Occupational Group	Winnipeg	46	1	2.2 %	9.8 %	5	-4	Winnipeg
14 : Other Manual Workers		1	0	0.0 %	16.3 %	0	0	
Employment Equity Occupational Group	Winnipeg	1	0	0.0 %	16.3 %	0	0	Winnipeg
Total		123	7	5.7 %	7.6 %	8	-1	

Total may not equal sum of components due to rounding.

Sources: 2016 Census and employer's internal data



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

### **Members of Visible Minorities**

		Members of Visible Minorities						
Employment Equity Occupational Group	Internal Location	All Employees	Repres	sentation	Avail	ability	Gap	Recruitment Area
		#	#	%	%	#	#	
01 : Senior Managers	National	4	0	0.0 %	11.5 %	0	0	National
02 : Middle and Other Managers	National	6	2	33.3 %	17.6 %	1	1	National
03 : Professionals		9	4	44.4 %	32.2 %	3	1	
1121 : Human resources professionals	National	1	0	0.0 %	16.7 %	0	0	National
2132 : Mechanical engineers	National	4	4	100.0 %	30.7 %	1	3	National
2133 : Electrical and electronics engineers	National	2	0	0.0 %	39.6 %	1	-1	National
2171 : Information systems analysts and consultants	National	1	0	0.0 %	38.6 %	0	0	National
04 : Semi-Professionals and Technicians		6	0	0.0 %	30.2 %	2	-2	
2233 : Industrial engineering and manufacturing technologists and technicians	Manitoba	2	0	0.0 %	37.6 %	1	-1	Manitoba
2253 : Drafting technologists and technicians	Manitoba	3	0	0.0 %	25.2 %	1	-1	Manitoba
05 : Supervisors		1	0	0.0 %	25.4 %	0	0	
Employment Equity Occupational Group	Winnipeg	1	0	0.0 %	25.4 %	0	0	Winnipeg
06 : Supervisors: Crafts and Trades		7	2	28.6 %	10.7 %	1	1	
7201 : Contractors and supervisors, machining, metal forming, shaping and erecting trades and related occupations	Manitoba	2	1	50.0 %	9.2 %	0	1	Manitoba
9214 : Supervisors, plastic and rubber products manufacturing	Manitoba	1	0	0.0 %	27.3 %	0	0	Manitoba
9221 : Supervisors, motor vehicle assembling	Manitoba	4	1	25.0 %	7.4 %	0	1	Manitoba
07 : Administrative and Senior Clerical Personnel		3	0	0.0 %	15.9 %	0	0	
Employment Equity Occupational Group	Winnipeg	3	0	0.0 %	15.9 %	0	0	Winnipeg
08 : Skilled Sales and Service Personnel		16	0	0.0 %	11.9 %	2	-2	
6221 : Technical sales specialists - wholesale trade	Manitoba	13	0	0.0 %	9.9 %	1	-1	Manitoba
6221 : Technical sales specialists - wholesale trade	Ontario	2	0	0.0 %	22.8 %	0	0	Ontario
6221 : Technical sales specialists - wholesale trade	Prince Edward Island	1	0	0.0 %	16.7 %	0	0	Prince Edward Island
09 : Skilled Crafts and Trades Workers		12	4	33.3 %	21.4 %	3	1	
7237 : Welders and related machine operators	Manitoba	6	3	50.0 %	26.6 %	2	1	Manitoba



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

### **Members of Visible Minorities**

				Members o	f Visible Min	orities		
Employment Equity Occupational Group	Internal Location	All Employees	Repre	sentation	Avai	lability	Gap	Recruitment Area
		#	#	%	%	#	#	
7321 : Automotive service technicians, truck and bus mechanics and mechanical repairers	Alberta	1	1	100.0 %	16.9 %	0	1	Alberta
7321 : Automotive service technicians, truck and bus mechanics and mechanical repairers	Manitoba	5	0	0.0 %	16.0 %	1	-1	Manitoba
10 : Clerical Personnel		10	1	10.0 %	23.3 %	2	-1	
Employment Equity Occupational Group	Winnipeg	10	1	10.0 %	23.3 %	2	-1	Winnipeg
11 : Intermediate Sales and Service Personnel		2	0	0.0 %	31.4 %	1	-1	
Employment Equity Occupational Group	Winnipeg	2	0	0.0 %	31.4 %	1	-1	Winnipeg
12 : Semi-Skilled Manual Workers		46	17	37.0 %	38.2 %	18	-1	
Employment Equity Occupational Group	Winnipeg	46	17	37.0 %	38.2 %	18	-1	Winnipeg
14 : Other Manual Workers		1	1	100.0 %	29.6 %	0	1	
Employment Equity Occupational Group	Winnipeg	1	1	100.0 %	29.6 %	0	1	Winnipeg
Total		123	31	25.2 %	26.8 %	33	-2	

Total may not equal sum of components due to rounding.

Sources: 2016 Census and employer's internal data



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

### **Persons with Disabilities**

				Persons	with Disabili	ties		
Employment Equity Occupational Group	Internal Location	All Employees	Repres	entation	Avai	lability	Gap	Recruitment Area
		#	#	%	%	#	#	
01/02 : Managers	National	10	3	30.0 %	5.0 %	1	2	National
03 : Professionals	National	9	0	0.0 %	8.9 %	1	-1	National
04 : Semi-Professionals and Technicians	National	6	0	0.0 %	7.6 %	0	0	National
05 : Supervisors	National	1	0	0.0 %	27.5 %	0	0	National
06 : Supervisors: Crafts and Trades	National	7	0	0.0 %	10.1 %	1	-1	National
07 : Administrative and Senior Clerical Personnel	National	3	0	0.0 %	10.0 %	0	0	National
08 : Skilled Sales and Service Personnel	National	16	2	12.5 %	8.0 %	1	1	National
09 : Skilled Crafts and Trades Workers	National	12	3	25.0 %	7.8 %	1	2	National
10 : Clerical Personnel	National	10	2	20.0 %	9.3 %	1	1	National
11 : Intermediate Sales and Service Personnel	National	2	0	0.0 %	10.8 %	0	0	National
12 : Semi-Skilled Manual Workers	National	46	1	2.2 %	10.3 %	5	-4	National
14 : Other Manual Workers	National	1	0	0.0 %	6.8 %	0	0	National
Total		123	11	9.0 %	9.1 %	11	0	

Total may not equal sum of components due to rounding.

Sources: 2017 Canadian Survey on Disability and employer's internal data



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

## WFA Defaults - Women, Aboriginal Peoples and Visible Minorities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01 : Senior Managers	EEOG	National
02 : Middle and Other Managers	EEOG	National
03 : Professionals	NOC	National
04 : Semi-Professionals and Technicians	NOC	Provincial
05 : Supervisors	EEOG	CMA
06 : Supervisors: Crafts and Trades	NOC	Provincial
07 : Administrative and Senior Clerical Personnel	EEOG	CMA
08 : Skilled Sales and Service Personnel	NOC	Provincial
09 : Skilled Crafts and Trades Workers	NOC	Provincial
10 : Clerical Personnel	EEOG	CMA
11 : Intermediate Sales and Service Personnel	EEOG	CMA
12 : Semi-Skilled Manual Workers	EEOG	CMA
14 : Other Manual Workers	EEOG	CMA



## **Workforce Analysis - Detailed Report**

Date: 2019-05-27

## WFA Defaults - Persons with Disabilities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01/02 : Managers	EEOG	National
03 : Professionals	EEOG	National
04 : Semi-Professionals and Technicians	EEOG	National
05 : Supervisors	EEOG	National
06 : Supervisors: Crafts and Trades	EEOG	National
07 : Administrative and Senior Clerical Personnel	EEOG	National
08 : Skilled Sales and Service Personnel	EEOG	National
09 : Skilled Crafts and Trades Workers	EEOG	National
10 : Clerical Personnel	EEOG	National
11 : Intermediate Sales and Service Personnel	EEOG	National
12 : Semi-Skilled Manual Workers	EEOG	National
14 : Other Manual Workers	EEOG	National



## **Workforce Analysis - Summary Report**

Date: 2019-05-27

#### Women

	Women						
Employment Equity Occupational Group	All Employees	Repres	sentation	Avai	lability	Gap	
	#	#	%	%	#	#	
01 : Senior Managers	4	1	25.0 %	27.6 %	1	0	
02 : Middle and Other Managers	6	0	0.0 %	39.4 %	2	-2	
03 : Professionals	9	4	44.4 %	20.0 %	2	2	
04 : Semi-Professionals and Technicians	6	1	16.7 %	17.8 %	1	0	
05 : Supervisors	1	1	100.0 %	52.8 %	1	0	
06 : Supervisors: Crafts and Trades	7	0	0.0 %	9.9 %	1	-1	
07 : Administrative and Senior Clerical Personnel	3	3	100.0 %	82.0 %	2	1	
08 : Skilled Sales and Service Personnel	16	2	12.5 %	23.6 %	4	-2	
09 : Skilled Crafts and Trades Workers	12	0	0.0 %	2.1 %	0	0	
10 : Clerical Personnel	10	6	60.0 %	68.3 %	7	-1	
11 : Intermediate Sales and Service Personnel	2	2	100.0 %	66.3 %	1	1	
12 : Semi-Skilled Manual Workers	46	0	0.0 %	14.2 %	7	-7	
14 : Other Manual Workers	1	0	0.0 %	19.5 %	0	0	
Total	123	20	16.3 %	23.5 %	29	-9	



## **Workforce Analysis - Summary Report**

Date: 2019-05-27

## **Aboriginal Peoples**

	Aboriginal Peoples						
Employment Equity Occupational Group	All Employees	Repres	sentation	Avail	ability	Gap	
	#	#	%	%	#	#	
01 : Senior Managers	4	0	0.0 %	3.2 %	0	0	
02 : Middle and Other Managers	6	2	33.3 %	2.7 %	0	2	
03 : Professionals	9	0	0.0 %	1.3 %	0	0	
04 : Semi-Professionals and Technicians	6	0	0.0 %	4.7 %	0	0	
05 : Supervisors	1	0	0.0 %	10.3 %	0	0	
06 : Supervisors: Crafts and Trades	7	0	0.0 %	3.8 %	0	0	
07 : Administrative and Senior Clerical Personnel	3	0	0.0 %	9.2 %	0	0	
08 : Skilled Sales and Service Personnel	16	0	0.0 %	4.6 %	1	-1	
09 : Skilled Crafts and Trades Workers	12	4	33.3 %	10.5 %	1	3	
10 : Clerical Personnel	10	0	0.0 %	11.4 %	1	-1	
11 : Intermediate Sales and Service Personnel	2	0	0.0 %	10.6 %	0	0	
12 : Semi-Skilled Manual Workers	46	1	2.2 %	9.8 %	5	-4	
14 : Other Manual Workers	1	0	0.0 %	16.3 %	0	0	
Total	123	7	5.7 %	7.6 %	8	-1	



## **Workforce Analysis - Summary Report**

Date: 2019-05-27

### **Members of Visible Minorities**

	Members of Visible Minorities						
Employment Equity Occupational Group	All Employees	Repres	sentation	Avai	lability	Gap	
	#	#	%	%	#	#	
01 : Senior Managers	4	0	0.0 %	11.5 %	0	0	
02 : Middle and Other Managers	6	2	33.3 %	17.6 %	1	1	
03 : Professionals	9	4	44.4 %	32.2 %	3	1	
04 : Semi-Professionals and Technicians	6	0	0.0 %	30.2 %	2	-2	
05 : Supervisors	1	0	0.0 %	25.4 %	0	0	
06 : Supervisors: Crafts and Trades	7	2	28.6 %	10.7 %	1	1	
07 : Administrative and Senior Clerical Personnel	3	0	0.0 %	15.9 %	0	0	
08 : Skilled Sales and Service Personnel	16	0	0.0 %	11.9 %	2	-2	
09 : Skilled Crafts and Trades Workers	12	4	33.3 %	21.4 %	3	1	
10 : Clerical Personnel	10	1	10.0 %	23.3 %	2	-1	
11 : Intermediate Sales and Service Personnel	2	0	0.0 %	31.4 %	1	-1	
12 : Semi-Skilled Manual Workers	46	17	37.0 %	38.2 %	18	-1	
14 : Other Manual Workers	1	1	100.0 %	29.6 %	0	1	
Total	123	31	25.2 %	26.8 %	33	-2	



## **Workforce Analysis - Summary Report**

Date: 2019-05-27

### **Persons with Disabilities**

	Persons with Disabilities						
Employment Equity Occupational Group	All Employees	Repres	entation	Avai	lability	Gap	
	#	#	%	%	#	#	
01/02 : Managers	10	3	30.0 %	5.0 %	1	2	
03 : Professionals	9	0	0.0 %	8.9 %	1	-1	
04 : Semi-Professionals and Technicians	6	0	0.0 %	7.6 %	0	0	
05 : Supervisors	1	0	0.0 %	27.5 %	0	0	
06 : Supervisors: Crafts and Trades	7	0	0.0 %	10.1 %	1	-1	
07 : Administrative and Senior Clerical Personnel	3	0	0.0 %	10.0 %	0	0	
08 : Skilled Sales and Service Personnel	16	2	12.5 %	8.0 %	1	1	
09 : Skilled Crafts and Trades Workers	12	3	25.0 %	7.8 %	1	2	
10 : Clerical Personnel	10	2	20.0 %	9.3 %	1	1	
11 : Intermediate Sales and Service Personnel	2	0	0.0 %	10.8 %	0	0	
12 : Semi-Skilled Manual Workers	46	1	2.2 %	10.3 %	5	-4	
14 : Other Manual Workers	1	0	0.0 %	6.8 %	0	0	
Total	123	11	9.0 %	9.1 %	11	0	



## **Workforce Analysis - Summary Report**

Date: 2019-05-27

## WFA Defaults - Women, Aboriginal Peoples and Visible Minorities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01 : Senior Managers	EEOG	National
02 : Middle and Other Managers	EEOG	National
03 : Professionals	NOC	National
04 : Semi-Professionals and Technicians	NOC	Provincial
05 : Supervisors	EEOG	СМА
06 : Supervisors: Crafts and Trades	NOC	Provincial
07 : Administrative and Senior Clerical Personnel	EEOG	СМА
08 : Skilled Sales and Service Personnel	NOC	Provincial
09 : Skilled Crafts and Trades Workers	NOC	Provincial
10 : Clerical Personnel	EEOG	CMA
11 : Intermediate Sales and Service Personnel	EEOG	CMA
12 : Semi-Skilled Manual Workers	EEOG	CMA
14 : Other Manual Workers	EEOG	СМА



## **Workforce Analysis - Summary Report**

Date: 2019-05-27

## WFA Defaults - Persons with Disabilities

Employment Equity Occupational Group	Perform Analysis By	Recruitment Area
01/02 : Managers	EEOG	National
03 : Professionals	EEOG	National
04 : Semi-Professionals and Technicians	EEOG	National
05 : Supervisors	EEOG	National
06 : Supervisors: Crafts and Trades	EEOG	National
07 : Administrative and Senior Clerical Personnel	EEOG	National
08 : Skilled Sales and Service Personnel	EEOG	National
09 : Skilled Crafts and Trades Workers	EEOG	National
10 : Clerical Personnel	EEOG	National
11 : Intermediate Sales and Service Personnel	EEOG	National
12 : Semi-Skilled Manual Workers	EEOG	National
14 : Other Manual Workers	EEOG	National



## Part 1: Workforce Analysis

## **Fort Garry Fire Trucks**

[Date: 2019-05-27]

Data from Sul	osequent/Curre Analysis	ent Workforce
$\downarrow$	1	<del> </del>

Data from Fir	st/Previous Work	force Analysis
YYYY	MM	DD
2016	1	29

Data from Subse	quent/Current Wo	rkforce Analysis
YYYY	MM	DD
2019	05	27

		Table 1: Women				
		First/Previous Workforce Analysis				
Employment Equity Occupational Group (EEOG)		All Employees	Wor	nen		
			Representation	Availability*		
		#	#	%		
01	Senior Managers	2	0	27.40		
02	Middle & Other Managers	8	1	38.90		
03	Professionals	7	2	12.40		
04	Semi-Professionals & Technicians	7	1	23.50		
05	Supervisors	5	3	54.20		
06	Supervisors: Crafts & Trades	8	0	11.70		
07	Administrative & Senior Clerical Personnel	3	3	81.10		
08	Skilled Sales & Service Personnel	10	0	25.20		
09	Skilled Crafts & Trades Workers	19	0	1.20		
10	Clerical Personnel	11	8	67.90		
11	Intermediate Sales & Service Personnel	2	1	65.50		
12	Semi-Skilled Manual Workers	28	0	14.50		
13	Other Sales & Service Personnel	0	0	0.00		
14	Other Manual Workers	3	0	22.10		
Total	•	113	19	25.2		

Table 5: Women					
Subsequent/Current Workforce Analysis					
All Employees	Won	1en			
	Representation	Availability*			
#	#	%			
4	1	26.70			
6	0	39.40			
9	4	20.00			
6	1	17.80			
1	1	52.80			
7	0	9.90			
3	3	82.00			
16	2	23.60			
12	0	2.10			
10	6	68.30			
2	2	66.30			
46	o	14.20			
0	o	0.00			
1	ol	19.50			
123	20	0.0			

* Sour	ce:			
2011 N	ational H	ousehold	Survey	

* Sour	ce:			
2016 C	ensus			

## Part 1: Workforce Analysis

## **Fort Garry Fire Trucks**

[Date: 2019-05-27]

Data from Sub	sequent/Curro Analysis	ent Workforce
<b>\</b>	<b>\</b>	<b>\</b>

YYYY	MM	DD
2016	MM 1	<b>DD</b> 29

2019	05	27
VVVV	MM	ממ
Data from Subse	quent/Current Wo	rkforce Analysis

		Table 2: Aboriginal Peoples			
		First/Previous Workforce Analysis			
Employment Equity Occupational Group (EEOG)		All Employees	Aborigin	al Peoples	
Embi	dyment Equity Occupational Group (EEOG)		Representation	Availability*	
		#	#	%	
01	Senior Managers	2	0	2.90	
02	Middle & Other Managers	8	2	2.20	
03	Professionals	7	0	0.80	
04	Semi-Professionals & Technicians	7	1	5.40	
05	Supervisors	5	0	11.80	
06	Supervisors: Crafts & Trades	8	0	5.00	
07	Administrative & Senior Clerical Personnel	3	0	8.50	
08	Skilled Sales & Service Personnel	10	1	4.60	
09	Skilled Crafts & Trades Workers	19	4	9.60	
10	Clerical Personnel	11	1	9.80	
11	Intermediate Sales & Service Personnel	2	1	9.80	
12	Semi-Skilled Manual Workers	28	1	10.00	
13	Other Sales & Service Personnel	0	0	0.00	
14	Other Manual Workers	3	0	16.80	
Total		113	11	7.8	

Table 6: Aboriginal Peoples		
Subsequent	/Current Workford	e Analysis
All Employees	Aborigina	l Peoples
	Representation	Availability*
#	#	%
4	0	3.20
6	2	2.70
9	0	1.30
6	0	4.70
1	0	10.30
7	0	3.80
3	0	9.20
16	0	4.60
12	4	10.50
10	0	11.40
2	0	10.60
46	1	9.80
0	0	0.00
1	0	16.30
123	7	0.0

* Source:	
2011 National Household Survey	

* Source:	
2016 Census	

Part 1: Workforce Analysis

**Fort Garry Fire Trucks** 

[Date: 2019-05-27]

Data from Su	bsequent/Curre Analysis	nt Workforce
$\downarrow$	$\downarrow$	$\downarrow$

Data from Fi	rst/Previous Workt	force Analysis
YYYY	MM	DD
2016	1	29

2019	05	27
YYYY	MM	DD
Data from Subse	equent/Current Wo	rkforce Analysis

		Table 3: Me	embers of Visibl	e Minorities	
		First/Previous Workforce Analysis			
Emplo	yment Equity Occupational Group (EEOG)	All Employees	Members of Vi	sible Minorities	
Embio	yment Equity Occupational Group (EEOG)		Representation	Availability*	
		#	#	%	
01	Senior Managers	2	0	10.10	
02	Middle & Other Managers	8	2	15.00	
03	Professionals	7	2	30.80	
04	Semi-Professionals & Technicians	7	0	19.30	
05	Supervisors	5	0	15.90	
06	Supervisors: Crafts & Trades	8	2	15.50	
07	Administrative & Senior Clerical Personnel	3	0	11.10	
08	Skilled Sales & Service Personnel	10	0	9.60	
09	Skilled Crafts & Trades Workers	19	6	11.30	
10	Clerical Personnel	11	0	17.00	
11	Intermediate Sales & Service Personnel	2	0	23.20	
12	Semi-Skilled Manual Workers	28	14	27.90	
13	Other Sales & Service Personnel	0	0	0.00	
14	Other Manual Workers	3	1	23.40	
Total		113	27	18.8	

Table 7: Members of Visible Minorities					
Subsequent/Current Workforce Analysis					
All Employees	All Employees Members of Visible Minoriti				
	Representation	Availability*			
#	#	%			
4	0	11.50			
6	2	17.60			
9	4	32.20			
6	0	30.20			
1	0	25.40			
7	2	10.70			
3	0	15.90			
16	0	11.90			
12	4	21.40			
10	1	23.30			
2	0	31.40			
46	17	38.20			
0	0	0.00			
1	1	29.60			
123	31	0.0			

* Sou	rce:	
2011	National Household St	urvey

* Source:	
2016 Census	

## Part 1: Workforce Analysis

## Fort Garry Fire Trucks

[Date: 2019-05-27]

Data from Sul	osequent/Curre Analysis	ent Workforce
<b>1</b>	$\downarrow$	$\downarrow$

2016	1	29
YYYY	MM	DD
Data from Fir	rst/Previous Workf	force Analysis

2019	05	27
YYYY	MM	DD
Data from Subse	quent/Current Wo	rkforce Analysis

		Table 4:	Persons with Di	sabilities	
		First/Previous Workforce Analysis			
		All Employees	Persons with Disabilities		
rmbio	yment Equity Occupational Group (EEOG)		Representation	Availability*	
		#	#	%	
01/02	Managers	10	2	4.30	
03	Professionals	7	0	3.80	
04	Semi-Professionals & Technicians	7	1	4.60	
05	Supervisors	5	0	13.90	
06	Supervisors: Crafts & Trades	8	0	7.80	
07	Administrative & Senior Clerical Personnel	3	0	3.40	
08	Skilled Sales & Service Personnel	10	2	3.50	
09	Skilled Crafts & Trades Workers	19	3	3.80	
10	Clerical Personnel	11	0	7.00	
11	Intermediate Sales & Service Personnel	2	0	5.60	
12	Semi-Skilled Manual Workers	28	1	4.80	
13	Other Sales & Service Personnel	0	0	0.00	
14	Other Manual Workers	3	0	5.30	
Total		113	9	5.2	

	Persons with Dis				
All Employees	Subsequent/Current Workforce Analysis All Employees Persons with Disabilities				
, ,	Representation	Availability*			
#	#	%			
10	3	5.00			
9	0	8.90			
6	0	7.60			
1	0	27.50			
7	0	10.10			
3	0	10.00			
16	2	8.00			
12	3	7.80			
10	2	9.30			
2	o	10.80			
46	1	10.30			
0	0	0.00			
1	0	6.80			
123	11	0.0			

* Source:					
2012 Can	adian Si	irvey or	Disabil	ity	

* Source:			
	idian Survey		

Part 2: Flow Data Analysis

Fort Garry Fire Trucks

[Date: 2019-05-27]

Start	Date of Flow	V Data
YYYY	MM	DD
2016	1	29

YYYY	MM	DD
1111	MM	DD

Data from Form 4 - Employees Hired

 $\overline{\downarrow}$ 

Data from Form 5 - Employees Promoted

**Data from Form 6 - Employees** Terminated

Table 9: Women

Table 1: Women

	Full-time / National		Part-time / National	
Employment Equity Occupational Group (EEOG)	All Employees Hired	Women Hired	All Employees Hired	Women Hired
	#	#	#	#
01 Senior Managers	0	0	0	0
02 Middle & Other Managers	0	0	0	0
03 Professionals	4	3	0	0
04 Semi-Professionals & Technicians	2	0	0	0
05 Supervisors	1	0	0	0
06 Supervisors: Crafts & Trades	0	0	0	0
07 Administrative & Senior Clerical Personnel	0	0	0	0
08 Skilled Sales & Service Personnel	7	2	0	0
09 Skilled Crafts & Trades Workers	9	0	0	0
10 Clerical Personnel	9	5	1	1
11 Intermediate Sales & Service Personnel	0	0	0	0
12 Semi-Skilled Manual Workers	31	0	0	0
13 Other Sales & Service Personnel	0	0	0	0
14 Other Manual Workers	1	0	0	0
Total	64	10	1	1

Table 5: Women						
Full-time / National		Part-time / National				
All Employees Promoted	Women Promoted	All Employees Promoted	Women Promoted			
#	#	#	#			
3	1	0	0			
2	0	0	0			
0	0	1	1			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
0	0	0	0			
1	0	0	0			
0	0	0	0			
0	0	0	0			
1	0	0	0			
0	0	0	0			
0	0	0	0			
7	1	1	1			

Full-time / National		Part-time / National		
All Employees Terminated	Women Terminated	All Employees Terminated	Women Terminated	
#	#	#	#	
1	0	0	0	
1	0	0	0	
2	1	0	0	
2	1	1	0	
2	0	0	0	
1	0	0	0	
0	0	0	0	
3	1	0	0	
9	0	0	0	
8	5	0	0	
1	0	0	0	
19	0	1	0	
0	0	0	0	
2	0	0	0	
51	8	2	0	

Part 2: Flow Data Analysis

**Fort Garry Fire Trucks** 

[Date: 2019-05-27]

Start	Date of Flow	<b>Data</b>
YYYY	MM	DD
2016	1	29

2019	05	27
YYYY	MM	DD
End I	Date of Flow	Data

Aboriginal

Peoples

Promoted

#

**Data from Form 4 - Employees** Hired

1 **Table 2: Aboriginal Peoples** 

Full-time / National

64

Aboriginal

Peoples Hired

#

All

Employees

Hired

#

Employment Equity Occupational Group

04 Semi-Professionals & Technicians

08 Skilled Sales & Service Personnel 09 Skilled Crafts & Trades Workers

07 Administrative & Senior Clerical Personnel

11 Intermediate Sales & Service Personnel 12 Semi-Skilled Manual Workers 13 Other Sales & Service Personnel 14 Other Manual Workers

06 Supervisors: Crafts & Trades

(EEOG)

01 Senior Managers 02 Middle & Other Managers

03 Professionals

05 Supervisors

10 Clerical Personnel

Total

Data from Form 5 - Employees **Promoted** 

Table 6: Aboriginal Peoples

Part-time / National

Aboriginal

Peoples

Promoted

All

Employees

Promoted

#

Part-time / National Full-time / National All All Aboriginal Employees Employees Peoples Hired Hired Promoted # # #

0

**Data from Form 6 - Employees** Terminated

**Table 10: Aboriginal Peoples** Full-time / National Part-time / National All Aboriginal All Aboriginal Employees Peoples **Employees** Peoples Terminated Terminated Terminated Terminated # 51 6

Part 2: Flow Data Analysis

**Fort Garry Fire Trucks** 

[Date: 2019-05-27]

Start	Date of Flov	Data
YYYY	MM	DD
2016	1	29

**Data from Form 4 - Employees** Hired

 $\overline{\downarrow}$ 

Data from Form 5 - Employees **Promoted** 

**Data from Form 6 - Employees** Terminated

**Table 3: Persons with Disabilities** Full-time / National Part-time / National **Employment Equity Occupational Group** All Persons with All Persons with Disabilities Disabilities **Employees** Employees (EEOG) Hired Hired Hired Hired # # # # 01 Senior Managers 02 Middle & Other Managers 03 Professionals 04 Semi-Professionals & Technicians 05 Supervisors 06 Supervisors: Crafts & Trades 07 Administrative & Senior Clerical Personnel 08 Skilled Sales & Service Personnel 09 Skilled Crafts & Trades Workers 10 Clerical Personnel

64

11 Intermediate Sales & Service Personnel 12 Semi-Skilled Manual Workers 13 Other Sales & Service Personnel 14 Other Manual Workers

Total

Table 7: Persons with Disabilities										
Full-time	/ National	Part-time / National								
All Employees Promoted	Persons with Disabilities Promoted	All Employees Promoted	Persons with Disabilities Promoted #							
#	#	#								
3	0	0	0							
2	1	0	0							
0	0	1	0							
0	0	0	0							
0	0	0	0							
0	0	0	0							
0	0	0	0							
0	0	0	0							
1	0	0	0							
0	0	0	0							
0	0	0	0							
1	0	0	0							
0	0	0	0							
0	0	0	0							
7	1	1	0							

Full-time	/ National	Part-time	/ National		
All Employees Terminated	Persons with Disabilities Terminated	All Employees Terminated	Persons with Disabilities Terminated		
#	#	#	#		
1	0	0	0		
1	1	0	0		
2	0	0	0		
2	0	1	0		
2	0	0	0		
1	0	0	0		
0	0	0	0		
3	1	0	0		
9	2	0	0		
8	1	0	0		
1	0	0	0		
19	0	1	0		
0	0	0	0		
2	0	0	0		
51	5	2	0		

Part 2: Flow Data Analysis

**Fort Garry Fire Trucks** 

[Date: 2019-05-27]

2016	1	29
YYYY	MM	DD
Start	Date of Flov	v Data

2019	05	27
YYYY	MM	DD
End I	Date of Flow	Data

**Data from Form 4 - Employees** Hired

1 **Table 4: Members of Visible Minorities**  Data from Form 5 - Employees Promoted

<b>\</b>	<b>1</b>	<b>\</b>	<b>1</b>	
Table 8:	Members o	of Visible I	Minorities	Tabl
Full-time	/ National	Part-time	·/ National	Full
	Ma		M	

Terminated le 12: Members of Visible Minorities

**Data from Form 6 - Employees** 

Full-time / National Part-time / National Members of Members of **Employment Equity Occupational Group** All All Visible Visible **Employees** Employees (EEOG) Minorities Minorities Hired Hired Hired Hired # # 01 Senior Managers 02 Middle & Other Managers 03 Professionals 04 Semi-Professionals & Technicians 05 Supervisors 06 Supervisors: Crafts & Trades 07 Administrative & Senior Clerical Personnel 08 Skilled Sales & Service Personnel 09 Skilled Crafts & Trades Workers 10 Clerical Personnel 11 Intermediate Sales & Service Personnel 12 Semi-Skilled Manual Workers 13 Other Sales & Service Personnel 14 Other Manual Workers Total 64 17 0

	/ National	Part-time	/ National	Full-time
	Members o Visible Minorities Promoted	All Employees Promoted	Members of Visible Minorities Promoted	All Employees Promoted
	#	#	#	#
)		0	0	3
)		0	0	2
)		1	0	0
)		0	0	0
)		0	0	0
)		0	0	0
)		0	0	0
)		0	0	0
)		0	0	1
)		0	0	0
)		0	0	0
)		0	0	1
)		0	0	0
)		0	0	0
)		1	0	7

Full-time	/ National	Part-time	/ National		
All Employees Terminated	Members of Visible Minorities Terminated	All Employees Terminated	Members of Visible Minorities Terminated		
#	#	#	#		
1	0	0	0		
1	0	0	0		
2	0	0	0		
2	0	1	0		
2	0	0			
1	0	0	0		
0	0	0	0		
3	0	0	0		
9	1	0	0		
8	0	0	0		
1	0	0	0		
19	10	1	1		
0	0	0	0		
2	0	0	0		
51	11	2	1		

									Data f	or First/I	Previous (	Goals							
A B	С	D	Е	F	G	Н	I	J	K	L	М	N	0	P	Q	R	S	T	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	СхНхЗ	F+I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K÷C	(K - M + O) ÷ (C + F)
-	<b>1</b>	Į	Ţ	<b>\</b>	↓	1	Ţ	Ţ	Į.	1	<b>V</b>	<b>V</b>	<b>V</b>	1	↓	Į	Ţ	↓	<u> </u>
										Table 1:									
									First/	Previous St	10rt-term G	oals							
				All En	nployees										omen	1			
	Number	Gro	wth (New Posi	tions)	Turnover (R	eplacement of Employees)	Terminated		Number	Turnover (R	eplacement of	***	3 Year						
Employment Equity Occupational			T -			,		Anticipated			l Employees)	Hires Required		1 - To	Present	b	Projected	Present	Projected Representation in 3
Group (EEOG)	YYYY-MM-DD	Actual	Pro	jected	Actual	Proj		Hires Over 3 Years	YYYY-MM-DD		1	Over 3	YYYY	- YYYY	Availability	Present Gap	Gap	Representation	Years
	2016-1-29	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years		2016-1-29	Annually	Over 3 Years	Years	2016	2019					
	#	%	%	#	%	%	#	#	#	%	#	#	#	%	%	#	#	%	%
01 Senior Managers	2	26.0%	6	C	33.3%	27.4%	2	2	0	27.4%	0	1	1	27.4%	27.4%	-1	0	0.0%	50.0%
02 Middle & Other Managers	8	-9.1%	6	C	14.3%	38.9%	9	9	1	38.9%	1	3	4	38.9%	38.9%	-2	1	12.5%	50.0%
03 Professionals	7	8.7%	0	C	25.0%		0	0	2	0.0%	0	-1	0		12.4%	1	1	28.6%	28.6%
04 Semi-Professionals & Tech	7	-5.0%	5.0%	1	46.2%	37.8%	8	9	1	37.8%	1	2	2	23.5%	23.5%	-1	0	14.3%	25.0%
05 Supervisors	5	-41.5%	11.8%	2	66.7%	29.8%	4	6	3	29.8%	3	4	0		54.2%	0	-4	60.0%	0.0%
06   Supervisors: Crafts & Trades	8	-4.4%	D	C	13.3%	19.5%	5	5	0	19.5%	0	1	1	11.7%	11.7%	-1	0	0.0%	12.5%
07 Administrative & Sr Clerical	3	0.0%	D	C	0.0%		0	0	3	0.0%	0	-1	0		81.1%	1	1	100.0%	100.0%
08 Skilled Sales & Service	10	17.0%		3	23.1%	25.2%	8	11	0	25.2%	0	3	3	25.2%	25.2%	-3	0	0.0%	23.1%
09   Skilled Crafts & Trades	19	-14.2%		C	58.1%		0	0	0	0.0%	0	0	0		1.2%	0	0	0.0%	0.0%
10 Clerical Personnel	11	-3.1%	4.0%	1	76.2%	20.0%	7	8	8	20.0%	5	5	0		67.9%	1	-5	72.7%	25.0%
11 Intermediate Sales & Service	2	0.0%		0	50.0%		0	0	1	0.0%	0	0	0		65.5%	0	0	50.0%	50.0%
12 Semi-Skilled Manual	28	18.0%		8	54.1%	14.5%	12	20	0	14.5%	0	5	3	14.5%	14.5%	-4	-2	0.0%	8.3%
13 Other Sales & Service	0	0.0%		C	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	3	-30.7%	_	1	100.0%	22.9%	2	3	0	22.9%	0	1	1	22.1%	22.1%	-1	0	0.0%	25.0%
Total	113	2.9%	o o	(	44.9%		0	0	19	0.0%	0	9	0		25.2%	-9	-9	16.8%	16.8%

† Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>13</sup> - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis + Terminated part-time employees from Flow Data Analysis) ÷ ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current Workforce Analysis) ÷ 2) x 100.

						Table 2: Women
F21			Wom	ien		
	oyment Equity Occupational o (EEOG)	Short-ter	m Goals	Long-te	rm Goals	Comments
		#	%	#	%	
01	Senior Managers	1	27.4	1	50.0	No turnover within this category in the last 3 years
02	Middle & Other Managers	4	38.9	1	13.0	
	Professionals	0	0.0	0	0.0	
04	Semi-Professionals & Tech	2	23.5	0	0.0	
05	Supervisors	0	0.0	0	0.0	
06	Supervisors: Crafts & Trades	- 1	11.7	1	13.0	No growth within this category in the last 3 years
07	Administrative & Sr Clerical	0	0.0	0	0.0	
08	Skilled Sales & Service	3	25.2	1	10.0	
09	Skilled Crafts & Trades	0	0.0		0.0	
10	Clerical Personnel	0	0.0		0.0	
11	Intermediate Sales & Service	0	0.0	0	0.0	
12	Semi-Skilled Manual	3	14.5	0	0.0	
- 1	Other Sales & Service	0	0.0	0	0.0	
14	Other Manual Workers	1	22.1	1	33.0	
Total		15		5		

									Data f	or First/P	revious (	Goals							
A B	С	D	Е	F	G	Н	I	J	K	L	М	N	0	P	Q	R	S	Т	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis <sup>‡</sup>	Data Entry	CxHx3	F+I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) ÷ (C + F)
-	<b>\</b>	<b>V</b>	<b>V</b>	<u> </u>	<b>\</b>	1	1	Ţ	<b>V</b>	<b>1</b>	<u> </u>	<u> </u>	<b>1</b>	1	<b>\</b>	<b>V</b>	<b>1</b>	<u> </u>	Į
									Table	: 3: Abori	ginal Peo	ples							
									First/	Previous Sh	iort-term G	loals							
				All En	nployees			,						~	nal Peoples				
	Number	Grov	vth (New Posit	tions)	Turnover (Re		Terminated		Number	Turnover (R)	eplacement of			r Goals					
Employment Equity Occupational						Employees)		Anticipated		Terminated	Employees)	Hires Required		m - To	Present		Projected	Present	Projected
Group (EEOG)	YYYY-MM-DD	Actual	Proj	ected	Actual	Proj	ected	Hires Over 3 Years	YYYY-MM-DD			Over 3	YYYY	- YYYY	Availability	Present Gap	Gap	Representation	Representation in 3 Years
	2016-1-29	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years		2016-1-29	Annually	Over 3 Years	Years	2016	2019					
	#	%	%	#	%	%	#	#	#	%	#	#	#	%	%	#	#	%	%
01 Senior Managers	2	26.0%		C	33.3%	27.4%	2	2	0	27.4%	0	0	(	)	2.9%	0	0	0.0%	0.0%
02 Middle & Other Managers	8	-9.1%		C	14.3%	38,9%	9	9	2	38.9%	2	0	(	)	2.2%	2	l c	25.0%	0.0%
03 Professionals	7	8.7%		C	25.0%		0	0	0	0.0%	0	0	(	)	0.8%	0	0	0.0%	0.0%
04   Semi-Professionals & Tech	7	-5.0%	5.0%	1	46.2%	37.8%	8	9	1	37.8%	1	. 0	(	)	5.4%	1	0	14.3%	0.0%
05 Supervisors	5	-41.5%	11.8%	2	1 00.770	29.8%	4	6	0	29.8%	0	1	1	11.8%	11.8%	-1	0	0.0%	14.3%
06   Supervisors: Crafts & Trades	8	-4.4%		C	13.3%	19.5%	5	5	0	19.5%	0	0	(	)	5.0%	0	0	0.0%	0.0%
07 Administrative & Sr Clerical	3	0.0%		0	0.0%		0	0	0	0.0%	0	0	(	)	8.5%	0	0	0.0%	0.0%
08 Skilled Sales & Service	10	17.0%	9.6%	3	23.1%	25.2%	8	11	1	25.2%	1	. 1	(	)	4.6%	1	-1	10.0%	0.0%
09 Skilled Crafts & Trades	19	-14.2%		C	58.1%		0	0	4	0.0%	0	-2	(	)	9.6%	1	2	21.1%	21.1%
10 Clerical Personnel	11	-3.1%	4.0%	1	76.2%	20.0%	7	8	1	20.0%	1	1	(	)	9.8%	1	-1	9.1%	0.0%
11 Intermediate Sales & Service	2	0.0%		0	50.0%		0	0	1	0.0%	0	-1	(	)	9.8%	_	1	50.0%	50.0%
12 Semi-Skilled Manual	28	18.0%	10.0%	8	54.1%	14.5%	12	20	1	14.5%	0	3	] - 3	10.0%	10.0%	1	-1	3.6%	8.3%
13 Other Sales & Service	0	0.0%		[ C	0.0%		0	0	0	0.0%	0	0	(	) 	0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	3	-30.7%	16.0%	1	100.0%	22.9%	2	3	0	22.9%	0	1	1	16.8%	16.8%	-1	0	0.0%	25.0%
Total	113	2.9%		1 0	44.9%		0	0	11	0.0%	1 0	-2	(	)	7.8%	2	1 2	9.7%	9.7%

<sup>†</sup> Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>1/3</sup> - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis) + 2) x 100.

Workforce Analysis	) ÷ 2) x 10	0.				
						Table 4: Aboriginal Peoples
F			Aboriginal	Peoples		
Employment Equity Occ Group (EEOG)	ipationai	Short-ter	m Goals	Long-te	rm Goals	Comments
		#	%	#	%	
01 Senior Managers		0	0.0	0	0.0	
02 Middle & Other Ma	nagers	0	0.0	0	0.0	
03 Professionals		0	0.0	0	0.0	
04 Semi-Professionals	& Tech	0	0.0	0	0.0	
05 Supervisors		- 1	11.8	1	20.0	
06 Supervisors: Crafts	& Trades	0	0.0	0	0.0	
07 Administrative & S	Clerical	0	0.0	0	0.0	
08 Skilled Sales & Ser	rice	0	0.0	0	0.0	
09 Skilled Crafts & Tr	ides	0	0.0	0	0.0	
10 Clerical Personnel		0	0.0	0	0.0	
11 Intermediate Sales a	& Service	0	0.0	0	0.0	
12 Semi-Skilled Manu	վ	2	10.0	0	0.0	
13 Other Sales & Serv	ce	0	0.0	0	0.0	
14 Other Manual Worl	ers	1	16.8	1	33.0	
Total		4		2		

									Data f	or First/P	revious C	Coals							
A B	С	D	E	F	G	Н	I	J	K	L	М	N	0	P	Q	R	S	Т	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	C x H x 3	F+I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JхР	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K÷C	(K - M + O) ÷ (C + F)
	<b>1</b>	↓	↓	↓	↓	↓	1	↓	<b>+</b>	\	<b>V</b>	<b>↓</b>	1	1	↓	↓	↓	↓	
											with Disa								
				All En	ployees					· · · · · · · · · · · · · · · · · · ·	ort term o	0413		Persons w	ith Disabilities	3			
	Number		vth (New Posi		Turnover (Re	placement of	Terminated						3 Yea	Goals					
Employment Equity Occupational	Number	Grov	vin (New Posi	uons)		Employees)		Anticipated	Number	Turnover (Re Terminated		Hires Required	Fror	1 - To	Present		Projected	Present	Projected
Group (EEOG)	YYYY-MM-DD	Actual	Pro	ected	Actual	Proje	ected	Hires Over 3 Years	YYYY-MM-DD			Over 3	YYYY	- YYYY	Availability	Present Gap	Gap	Representation	Representation in 3 Years
	2016-1-29	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years	· · ·	2016-1-29	Annually	Over 3 Years	Years	2016	2019					T.u.s
	#	%	%	#	%	%	#	#	#	%	#	#	#	%	%	#	#	%	%
01/02 Managers	10	8.4%		0	23.8%	37.0%	11	11	2	37.0%	2	0	0		4.3%	2	0	20.0%	0.0%
03 Professionals	7	8.7%		0	25.0%		0	0	0	0.0%	0	0	0		3.8%	0	0	0.0%	0.0%
04 Semi-Professionals & Tech	7	-5.0%	5.0%	1	46.2%	37.8%	8	9	1	37.8%	1	0	0		4.6%	1	0	14.3%	0.0%
05 Supervisors	5	-41.5%	11.8%	2	66.7%	29.8%	4	6	0	29.8%	0	1	1	13.9%	13.9%	-1	0	0.0%	14.3%
06 Supervisors: Crafts & Trades	8	-4.4%		0	13.3%	19.5%	5	5	0	19.5%	0	1	0	7.8%	7.8%	-1	-1	0.0%	0.0%
07 Administrative & Sr Clerical	3	0.0%		0	0.0%		0	0	0	0.0%	0	0	0		3.4%	0	0	0.0%	0.0%
08 Skilled Sales & Service	10	17.0%		3	23.1%	25.2%	8	11	2	25.2%	2	0	0		3.5%	2	0	20.0%	0.0%
09 Skilled Crafts & Trades	19	-14.2%		0	58.1%	20.00	0	0	3	0.0%	0	-2	0		3.8%	2	2	15.8%	15.8%
10 Clerical Personnel	11	-3.1%	4.0%		76.2%	20.0%	7	8	0	20.0%	0	1	1	7.0%	7.0%	-1	0	0.0%	8.3%
11 Intermediate Sales & Service	2	0.0%		0	50.0%		0	0	0	0.0%	0	0	0		5.6%	0	0	0.0%	0.0%
12 Semi-Skilled Manual	28	18.0%	10.0%	1 8	54.1%	14.5%	12	20	1	14.5%		1	0		4.8%		-1	3.6%	2.8%
13 Other Sales & Service	0	0.0%	17.00	1 .	0.0%	22.00	0	[ 0	0	0.0%		0	0		0.0%			#DIV/0!	#DIV/0!
14 Other Manual Workers	113	-30.7%	16.0%	1	100.0% 44.9%	22.9%	2	3	0	22.9% 0.0%	0	-3	0		5.3%	0	0	0.0% 8.0%	0.0%
Total	113	2.9%		1 0	44.9%		0	<u> </u>	9	0.0%	10	-3	0		5.2%	1 3	<u> 3</u>	8.0%	8.0%

- † Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>1/3</sup> 1) x 100.
- Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis + Terminated part-time employees from Flow Data Analysis) ÷ ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current Workforce Analysis) ÷ 2) x 100.

						Table 6: Persons with Disabilities
E	oyment Equity Occupational	I	ersons with	Disabilities	S	
	p (EEOG)	Short-ter	rm Goals	Long-te	rm Goals	Comments
		#	%	#	%	
01/02	Managers	C	0.0	0	0.0	
03	Professionals	0	0.0	0	0.0	
04	Semi-Professionals & Tech	C	0.0	0	0.0	
05	Supervisors	1	13.9	1	20.0	
06	Supervisors: Crafts & Trades	C	7.8	1	13.0	No growth within this category in the last 3 years
07	Administrative & Sr Clerical	C	0.0	0	0.0	
08	Skilled Sales & Service	C	0.0	0	0.0	
09	Skilled Crafts & Trades	C	0.0	0	0.0	
10	Clerical Personnel	1	7.0	1	9.0	
11	Intermediate Sales & Service	C	0.0	0	0.0	
12	Semi-Skilled Manual	C	0.0	0	0.0	
13	Other Sales & Service	C	0.0	0	0.0	
14	Other Manual Workers	C	0.0	0	0.0	
Total		2	:	3		

									Data	or First/P	revious (	Goals							
A B	С	D	Е	F	G	Н	I	J	K	L	М	N	0	P	Q	R	S	Т	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis <sup>‡</sup>	Data Entry	СхНхЗ	F+I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis		K ÷ C	(K - M + O) ÷ (C + F)
-	<b>V</b>	<b>V</b>	<b>V</b>	<u> </u>	<u> </u>	<b>V</b>	Ţ	<u> </u>	<b>V</b>	<b>1</b>	<b>V</b>	<b>\</b>	<b>V</b>	Ţ	<del>.</del>	<u> </u>	<b>1</b>	<u> </u>	<b>V</b>
									Fable 7: M				i						
									First	Previous Sh	ort-term G	loals							
				All En	nployees			r							isible Minor	ities			
	Number	Grov	vth (New Posi	tions)	Turnover (R	eplacement of	Terminated		Number	Turnover (R	eplacement of			r Goals					
Employment Equity Occupational						Employees)		Anticipated			Employees)	Hires Required		n - To	Present		Projected	Present	Projected
Group (EEOG)	YYYY-MM-DD	Actual	Pro	ected	Actual	Proj		Hires Over 3 Years	YYYY-MM-DD			Over 3	YYYY	- YYYY	Availability	Present Gap	Gap	Representation	Representation in 3 Years
	2016-1-29	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years		2016-1-29	Annually	Over 3 Years	Years	2016	2019					
	H	%	%	H	%	%	#	#	Ħ	%	Ħ	H	н	%	%	H	н	%	%
01 Senior Managers	2	26.0%			33.3%	27.4%	2	2	C	27.4%	0	0	0		10.1%	0	0	0.0%	0.0%
02 Middle & Other Managers	8	-9.1%			14.3%	38,9%	9	9	2	38.9%	2	1	0		15.0%	1	-1	25.0%	0.0%
03 Professionals	7	8.7%		C	25.0%		0	0	2	0.0%	0	0	0		30.8%	0	0	28.6%	28.6%
04 Semi-Professionals & Tech	7	-5.0%	5.0%	1	46.2%	37.8%	8	9	[ c	37.8%	0	2	2	19.3%	19.3%	-1	0	0.0%	25.0%
05 Supervisors	5	-41.5%	11.8%	2	66.7%	29.8%	4	6	(	29.8%	0	1	1	15.9%	15.9%	-1	0	0.0%	14.3%
06 Supervisors: Crafts & Trades	8	-4.4%		C	13.3%	19.5%	5	5	2	19.5%	1	0	0		15.5%	1	0	25.0%	12.5%
07 Administrative & Sr Clerical	3	0.0%		C	0.0%		0	0	(	0.0%	0	0	0		11.1%	0	0	0.0%	0.0%
08 Skilled Sales & Service	10	17.0%	9.6%	3	23.1%		8	11	(	25.2%	0	1	1	9.6%	9.6%	-1	0	0.0%	7.7%
09 Skilled Crafts & Trades	19	-14.2%		C	58.1%		0	0	6	0.0%	0	-4	0		11.3%	4	4	31.6%	31.6%
10 Clerical Personnel	11	-3.1%	4.0%	1	76.2%	20.0%	7	8	(	20.0%	0	2	1	17.0%	17.0%	-2	-1	0.0%	8.3%
11 Intermediate Sales & Service	2	0.0%		C	50.0%		0	0	(	0.0%	0	0	0		23.2%	0	0	0.0%	0.0%
12 Semi-Skilled Manual	28	18.0%		8	54.1%	14.5%	12	20	14	14.5%	6	2	0		27.9%	6	-2	50.0%	22.2%
13 Other Sales & Service	0	0.0%		[ C	0.0%		0	0	[ C	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	3	-30.7%	16.0%	1	100.0%	22.9%	2	3	1	22.9%	1	1	0		23.4%	0	-1	33.3%	0.0%
Total	113	2.9%			44.9%		0	0	27	0.0%	0	-6	0		18.8%	6	6	23.9%	23.9%

<sup>†</sup> Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>1/3</sup> - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis + Terminated part-time employees from Flow Data Analysis) ÷ ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current Workforce Analysis) ÷ 2) x 100

Workforce Analysis) ÷ 2):	(100.				
					Table 8: Members of Visible Minorities
E 1 .E 5 G	, Me	mbers of Visi	ble Minorit	ties	
Employment Equity Occupation Group (EEOG)	Short-te	rm Goals	Long-ter	m Goals	Comments
Group (EEOG)	#	%	#	%	
01 Senior Managers		0.0	0	0,0	
02 Middle & Other Managers		0.0	0	0.0	
03 Professionals		0.0	0	0.0	
04 Semi-Professionals & Tech		2 19.3	0	0.0	
05 Supervisors		1 15.9	0	0.0	
06 Supervisors: Crafts & Trad	es (	0.0	0	0,0	
07 Administrative & Sr Cleric	al (	0.0	0	0.0	
08 Skilled Sales & Service		1 9.6	1	10.0	
09 Skilled Crafts & Trades		0.0	0	0,0	
10 Clerical Personnel		1 17.0	1	9.0	
11 Intermediate Sales & Servi	ce (	0.0	0	0.0	
12 Semi-Skilled Manual		0.0	0	0.0	
13 Other Sales & Service		0.0	0	0.0	
14 Other Manual Workers	1	0.0	0	0.0	
Total		5	2		

									Data for	Subseque	nt/Curre	nt Goals							
A B	С	D	E	F	G	Н	I	J	K	L	M	N	0	P	Q	R	S	Т	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	СхНх3	F+I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) ÷ (C + F)
-	↓ ·	1	1	1	<b>V</b>	Ţ	1	<b>1</b>	<u> </u>	Į	<b>V</b>	<b>V</b>	1	Ţ	<b>V</b>	<b>\</b>	Ţ	<b>1</b>	↓
										Table 9:									
									Subsequ	ent/Current	Short-tern	n Goals							
				All En	nployees					1		1			omen	1		ı	
	Number	Grov	vth (New Posit	ions)	Turnover (Re	placement of Employees)	Terminated		Number	Turnover (R	eplacement of	Hires		r Goals m - To					
Employment Equity Occupational	YYYY-MM-DD	Actual	Proi	ected	Actual	Proi	etad	Anticipated Hires Over 3	YYYY-MM-DD	Terminated	Employees)	Required		- YYYY	Present	Present Gap	Projected	Present	Projected Representation in 3
Group (EEOG)	1111-00-00	Actual	110)	Over 3	Actual	1103	Over 3	Years	1111-1131-00		Over 3	Over 3 Years			Availability		Gap	Representation	Years
	2019-05-27	Annually	Annually	Years	Annually	Annually	Years		2019-05-27	Annually	Years	100.5	2019	2022					
	#	%	%	#	%	%	#	#	#	%	#	#	#	%	%	#	#	%	%
01 Senior Managers	4	26.0%		(	33.3%		0	C	1	0.0%	0	0	(	)	26.7%	0	0	25.0%	25.0%
02 Middle & Other Managers	6	-9.1%		(	14.3%	10.0%	2	2	2 0	10.0%	0	2	1	39.4%	39.4%	-2	-1	0.0%	16.7%
03 Professionals	9	8.7%	2.0%	1	25.0%	10.0%	3	4	↓ <b> </b> 4	10.0%	1	-1	(	)	20.0%	2	1	44.4%	30.0%
04 Semi-Professionals & Tech	6	-5.0%		(	46.2%	5.0%	1	1	. 1	5.0%	0	0	(	)	17.8%	6 0	0	16.7%	16.7%
05 Supervisors	1	-41.5%		(	66.7%	0.5%	0	c	) 1	0.5%	0	0	(	)	52.8%	0	0	100.0%	100.0%
06   Supervisors: Crafts & Trades	7	-4.4%		(	13.3%	10.0%	2	2	2 0	10.0%	0	1	(	9.9%	9.9%	-1	-1	0.0%	0.0%
07 Administrative & Sr Clerical	3	0.0%		(	0.0%	10.0%	1	1	1 3	10.0%	1	0	(	)	82.0%	1	0	100.0%	66.7%
08 Skilled Sales & Service	16	17.0%		(	23.1%	8.0%	4	4	1 2	8.0%	0	2	1	23.6%	23.6%	-2	-1	12.5%	18.8%
09 Skilled Crafts & Trades	12	-14.2%		(	58.1%	5.0%	2	2	2 0	5.0%	0	0	(	)	2.1%	0	0	0.0%	0.0%
10 Clerical Personnel	10	-3.1%		(	76.2%	10.0%	3	3	6	10.0%	2	. 3	2	50.0%	68.3%	-1	-1	60.0%	60.0%
11 Intermediate Sales & Service	2	0.0%		(	50.0%	10.0%	1	1	1 2	10.0%	1	0	(	)	66.3%	1	0	100.0%	50.0%
12 Semi-Skilled Manual	46	18.0%		(	54.1%	3.0%	4	4	۱ o	3.0%	0	7	1	14.2%	14.2%	-7	-6	0.0%	2.2%
13 Other Sales & Service	0	0.0%		(	0.0%		0	0	0	0.0%	0	0	(	)	0.0%	0	0	#DIV/0!	1
14 Other Manual Workers	1	-30.7%		(	100.0%		0	C	0	0.0%	0	0	(	)	19.5%	0	0	0.0%	0.0%
Total	123	2.9%		(	44.9%		0	0	20	0.0%	0	-20	(	)	0.0%	20	20	16.3%	16.3%

† Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>13</sup> - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current Workforce Analysis) + 2) x 100.

Workforce Analysis) ÷ 2) x 10	0.				
					Table 10: Women
Employment Equity Occupational		Wome	en		
Group (EEOG)	Short-term	Goals	Long-term	Goals	Comments
		%		%	
01 Senior Managers		0.0			
02 Middle & Other Managers		39.4		10.0	Low turnover in this category
03 Professionals		0.0			
04 Semi-Professionals & Tech		0.0			
05 Supervisors		0.0			
06 Supervisors: Crafts & Trades		9.9		9.9	Low turnover in this category
07 Administrative & Sr Clerical		0.0			
08 Skilled Sales & Service		23.6		23.6	
09 Skilled Crafts & Trades		0.0			
10 Clerical Personnel		50.0			
11 Intermediate Sales & Service		0.0			
12 Semi-Skilled Manual		14.2		14.2	Low present availability
13 Other Sales & Service		0.0			
14 Other Manual Workers		0.0			
Total		0.0			

									Data for	Subseque	nt/Curre	nt Goals							
A B	С	D	E	F	G	Н	I	J	K	L	М	N	0	P	Q	R	S	Т	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	C x E x 3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	СхНхЗ	F+I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) ÷ (C + F)
	<b>1</b>	<u> </u>	<b>J</b>	↓	<u> </u>	<b>V</b>	Į	↓ ·	↓	<b>V</b>	<b>V</b>	<b>V</b>	<u> </u>	Ţ	Ţ	<u> </u>	<u> </u>	<u> </u>	<u> </u>
										11: Abor	•								
				444.5					Subsequ	ent/Current	Short-tern	n Goals			1.5. 1				
				All En	ployees									~	nal Peoples	1			ı
	Number	Grow	vth (New Posit	ions)	Turnover (Re	placement of Employees)	Terminated		Number	Turnover (R	eplacement of	Hires		r Goals n - To					
Employment Equity Occupational	YYYY-MM-DD	Actual	Proi	netad	Actual	Proje	ortad	Anticipated Hires Over 3	YYYY-MM-DD	Terminated	Employees)	Required		- YYYY	Present	Present Gap	Projected	Present	Projected Representation in 3
Group (EEOG)	1111-00	Actual	710)	Over 3	Actual	110,	Over 3	Years			Over 3	Over 3 Years			Availability		Gap	Representation	Years
	2019-05-27	Annually	Annually	Years	Annually	Annually	Years		2019-05-27	Annually	Years		2019	2022					
	#	%	%	Ħ	%	%	#	#	#	%	#	#	#	%	%	#	#	%	%
01 Senior Managers	4	26.0%		0	33.3%		0	0	0	0.0%	0	0	C		3.2%	0	C	0.0%	0.0%
02 Middle & Other Managers	6	-9.1%		0	14.3%	10.0%	2	2	2	10.0%	1	-1	(		2.7%	2	1	33.3%	16.7%
03 Professionals	9	8.7%	2.0%	1	25.0%	10.0%	3	4	0	10.0%	0	0	C		1.3%	0	0	0.0%	0.0%
04   Semi-Professionals & Tech	6	-5.0%		0	46.2%	5.0%	1	1	0	5.0%	0	0	C		4.7%	0	0	0.0%	0.0%
05 Supervisors	1	-41.5%		0	66.7%	0.5%	0	0	0	0.5%	0	0	C		10.3%	0	0	0.0%	0.0%
06 Supervisors: Crafts & Trades	7	-4.4%		0	13.3%	10.0%	2	2	0	10.0%	0	0	[ C		3.8%		0	0.0%	0.0%
07 Administrative & Sr Clerical	3	0.0%		0	0.0%	10.0%	1	1	0	10.0%	0	0	[ C		9.2%		0	0.0%	0.0%
08 Skilled Sales & Service	16	17.0%		0	23.1%	8.0%	4	4	0	8.0%	0	1	0	4.6%	4.6%	-1	-1	0.0%	0.0%
09 Skilled Crafts & Trades	12	-14.2%		0	58.1%	5.0%	2	2	4	5.0%	1	-2			10.5%	3	2	33.3%	25.0%
10 Clerical Personnel	10	-3.1%		0	76.2%	10.0%	3	3	0	10.0%	0	1		11.4%	11.4%	-1	-1	0.0%	0.0%
11 Intermediate Sales & Service	2	0.0%		0	50.0%	10.0%	1	1	0	10.0%	0	0			10.6%			0.0%	0.0%
12 Semi-Skilled Manual	46	18.0%		0	54.1%	3.0%	4	4	1	3.0%		4		9.8%	9.8%	1	-4	2.2%	2.2%
13 Other Sales & Service	0	0.0%		0	0.0%		0	0	0	0.0%		0			0.0%			#DIV/0!	#DIV/0!
14 Other Manual Workers	122	-30.7%		0	100.0%		0	0	0	0.0%	0	-7			16.3%	1 0	-	0.0%	0.0%
Total	123	2.9%		0	44.9%		0	0	. 7	0.0%	<u> </u>	-7	Ι (		0.0%	<u>1</u>	<u> </u>	5.7%	5.7%

- † Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>1/3</sup> 1) x 100.
- t Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis) + Total number of employees from Current Workforce Analysis) + 2) x 100.

workforce Analysis) = 2) x 10	Ю.				
					Table 12: Aboriginal Peoples
Employment Equity Occupational		Aboriginal	Peoples		
Group (EEOG)	Short-ter	m Goals	Long-ter	m Goals	Comments
Group (EEOG)		%		%	
01 Senior Managers		0.0			
02 Middle & Other Managers		0.0			
03 Professionals		0.0			
04 Semi-Professionals & Tech		0.0			
05 Supervisors		0.0			
06 Supervisors: Crafts & Trades		0.0			
07 Administrative & Sr Clerical		0.0			
08 Skilled Sales & Service		4.6		4.6	Low present availability within the EEOG and the equity category
09 Skilled Crafts & Trades		0.0			
10 Clerical Personnel		11.4		11.4	Low present availability within the EEOG and the equity category
11 Intermediate Sales & Service		0.0			
12 Semi-Skilled Manual		9.8		9.8	Low present availability within the EEOG and the equity category
13 Other Sales & Service		0.0			
14 Other Manual Workers		0.0			
Total		0.0			

									Data for	Subseque	nt/Currei	nt Goals							
AB	С	D	E	F	G	Н	I	J	K	L	М	N	0	P	Q	R	S	Т	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis <sup>‡</sup>	Data Entry	СхНхЗ	F + I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K÷C	(K - M + O) ÷ (C + F)
	1	Ţ	Ţ	↓	<b>V</b>	<b>1</b>	↓	<b>\</b>	1	<b>1</b>	<b>1</b>	↓	1	↓	<b>\</b>	↓	Į.	↓ ·	<b>↓</b>
										: Persons									
									Subsequ	ent/Current	Short-tern	ı Goals							
				All En	nployees										th Disabilities	8			
	Number	Gro	wth (New Posi	ions)	Turnover (R		Terminated		Number	Turnover (Re	enlacement of			r Goals					
<b>Employment Equity Occupational</b>			Τ			Employees)		Anticipated		Terminated		Hires Required		n - To	Present		Projected	Present	Projected
Group (EEOG)	YYYY-MM-DD	Actual	Proj	ected	Actual	Proj		Hires Over 3 Years	YYYY-MM-DD			Over 3	YYYY	- YYYY	Availability	Present Gap	Gap	Representation	Representation in 3 Years
	2019-05-27	Annually	Annually	Over 3 Years	Annually	Annually	Over 3 Years		2019-05-27	Annually	Over 3 Years	Years	2019	2022					
	#	%	%	#	%	%	#	#	Ħ	%	#	#	#	%	%	#	#	%	%
01/02 Managers	10	8.4%	,	(	23.8%	6.5%	2	2	3	6.5%	1	-2	0		5.0%	3	2	30.0%	20.0%
03 Professionals	9	8.7%	2,0%	1	25.0%	10,0%	3	4	0	10.0%	0	1	0	8.9%	8.9%	-1	-1	0.0%	0.0%
04 Semi-Professionals & Tech	6	-5.0%	,	(	46.2%	5.0%	1	1	0	5.0%	0	0	0		7.6%	0	0	0.0%	0.0%
05 Supervisors	1	-41.5%	,	(	66.7%	0.5%	0	0	0	0.5%	0	0	0		27.5%	0	0	0.0%	0.0%
06 Supervisors: Crafts & Trades	7	-4.4%	,	(	13.3%	10.0%	2	2	0	10.0%	0	1	0	10.1%	10.1%	-1	-1	0.0%	0.0%
07 Administrative & Sr Clerical	3	0.0%	,	(	0.0%	10.0%	1	1	0	10.0%	0	0	0		10.0%	0	0	0.0%	0.0%
08 Skilled Sales & Service	16	1		(	23.1%	8.0%	4	4	2	8.0%	0	-1	0		8.0%	1	1	12.5%	12.5%
09 Skilled Crafts & Trades	12	-14.2%		(	58.1%	5.0%	2	2	3	5.0%	0	-2	0		7.8%	2	2	25.0%	25.0%
10 Clerical Personnel	10	-3.1%	l .	(	76.2%	10.0%	3	3	2	10.0%	1	0	0		9.3%	1	0	20.0%	10.0%
11 Intermediate Sales & Service	2	0.0%	)	(	50.0%	10.0%	1	1	0	10.0%	0	0	0		10.8%	0	0	0.0%	0.0%
12 Semi-Skilled Manual	46	18.0%	,	(	54.1%	3.0%	4	4	1	3.0%	0	4	0	10.3%	10.3%	-4	-4	2.2%	2.2%
13 Other Sales & Service	C	0.0%		(	0.0%		0	0	0	0.0%	0	0	0		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	1	-30.7%		(	100.0%		0	0	0	0.0%	0	0	0		6.8%	0	0	0.0%	0.0%
Total	123	2.9%		(	44.9%		0	0	11	0.0%	0	-11	0		0.0%	11	11	8.9%	8.9%

† Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>13</sup> - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis + Terminated part-time employees from Flow Data Analysis) ÷ ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current

Workforce Analysis) ÷ 2) x 100.

	workforce Analysis) = 2) x 10	0.			
					Table 14: Persons with Disabilities
r1	F : 0	Per	sons with I	Disabilities	
	oyment Equity Occupational p (EEOG)	Short-term Goals		Long-term Goals	Comments
(51 00)	(EEOG)		%	%	
01/02	Managers		0.0		
03	Professionals		8.9	8	.9 Low present availability
04	Semi-Professionals & Tech		0.0		
05	Supervisors		0.0		
06	Supervisors: Crafts & Trades		10.1	10	.1 Low present availability
07	Administrative & Sr Clerical		0.0		
08	Skilled Sales & Service		0.0		
09	Skilled Crafts & Trades		0.0		
10	Clerical Personnel		0.0		
11	Intermediate Sales & Service		0.0		
12	Semi-Skilled Manual		10.3	10	.3 Low present availability
13	Other Sales & Service		0.0		
14	Other Manual Workers		0.0		
Total			0.0		

									Data for	Subseque	ent/Curre	nt Goals							
A B	С	D	E	F	G	Н	I	J	К	L	М	N	0	P	Q	R	S	Т	U
Data sources:	From Workforce Analysis	From Workforce Analysis <sup>†</sup>	Data Entry	CxEx3	From Flow Data Analysis & Workforce Analysis‡	Data Entry	СхНхЗ	F+I	From Workforce Analysis	Equivalent to H	KxLx3	(F x Q) - R + M	JxP	Data Entry	From Workforce Analysis	From Workforce Analysis	(K - M + O) - ((C + F) x Q)	K ÷ C	(K - M + O) ÷ (C + F)
		<b>\</b>	<b>\</b>	<b>\</b>	<b>\</b>	<b>\</b>	<b>1</b>	<b>\</b>	<b>\</b>	<b>\</b>	<b>\</b>	<b>\</b>	<b>\</b>	1	<b>\</b>	<b>1</b>	<b>\</b>	↓	<b>1</b>
								,	Table 15: N				es						
				4.0.5					Subsequ	ent/Current	t Short-terr	n Goals	•		isible Minori				
				All En	ployees			<u> </u>				T			isible Minori	ties			
	Number	Grov	vth (New Posit	ions)	Turnover (Replacement of Terminated Employees)			Anticipated	Number		eplacement of	Hires	3 Year Goals From - To						
Employment Equity Occupational	YYYY-MM-DD	Actual	Proi	ected	Actual	Actual Projected H			YYYY-MM-DD	Terminated	l Employees)	Required		- YYYY	Present	Present Gap	Projected	Present	Projected Representation in 3
Group (EEOG)			· ·	Over 3		-	Over 3	Years			Over 3	Over 3 Years			Availability		Gap	Representation	Years
	2019-05-27	Annually	Annually	Years	Annually	Annually	Years		2019-05-27	Annually	Years		2019	2022					
	#	%	%	#	%	%	#	#	#	%	#	#	#	%	%	#	#	%	%
01 Senior Managers	4	26.0%		0	33.3%		0	(	0	0.0%	0	0	(		11.5%	0	0	0.0%	0.0%
02 Middle & Other Managers	6	-9.1%		0	14.3%	10.0%	2	2	2	10.0%	1	. 0			17.6%	1	0	33.3%	16.7%
03 Professionals	9	8.7%	2.0%	1	25.0%	10.0%	3	4	∤  4	10.0%	1	. 0			32.2%	1	0	44.4%	30.0%
04 Semi-Professionals & Tech	6	-5.0%		0	46.2%	5.0%	1	1	0	5.0%	0	) 2	(	30.2%	30.2%	-2	-2	0.0%	0.0%
05 Supervisors	1	-41.5%		0	66.7%	0.5%	0	(	0	0.5%	0	0	(		25.4%	0	0	0.0%	0.0%
06 Supervisors: Crafts & Trades	7	-4.4%		0	13.3%	10.0%	2	2	2 2	10.0%		. 0	'l (		10.7%	1	0	28.6%	14.3%
07 Administrative & Sr Clerical	3	0.0%		0	0.0%	10.0%	1	] 1	0	10.0%	0				15.9%	0	0	0.0%	0.0%
08 Skilled Sales & Service	16	17.0%		0	23.1%	8.0%	4	4	0	8.0%	0			11.9%	11.9%	-2	-2	0.0%	0.0%
09 Skilled Crafts & Trades	12	-14.2%		0	58.1%	5.0%	2	2	4	5.0%			1		21.4%	1	0	33.3%	25.0%
10 Clerical Personnel	10	-3.1%		0	76.2%	10.0%	3	3		10.0%				23.3%	23.3%		0	10.0%	20.0%
11 Intermediate Sales & Service	] 2	0.0%		0	50.0%	10.0%	1	]	.0	10.0%			(	31.4%	31.4%		-1	0.0%	0.0%
12 Semi-Skilled Manual	46	18.0%		0	54.1%	3.0%	4	1 4	17	3.0%	$\frac{2}{3}$	$\frac{3}{2}$	] 2	38.2%	38.2%	-1	-1	37.0%	37.0%
13 Other Sales & Service	0	0.0%		0	0.0%		0	[ .		0.0%	] 0	]	'  '		0.0%	0	0	#DIV/0!	#DIV/0!
14 Other Manual Workers	1 1	-30.7%		0	100.0%		0	(	1	0.0%	0	-1	1 (		29.6%	1	1	100.0%	100.0%
Total	123	2.9%		0	44.9%		0	(	31	0.0%	<u>1</u> 0	-31	. (		0.0%	31	31	25.2%	25.2%

<sup>†</sup> Calculated by using the following formula: ((Current number of employees from Workforce Analysis ÷ Previous number of employees from Workforce Analysis)<sup>13</sup> - 1) x 100.

Calculated by using the following formula: (Terminated full-time employees from Flow Data Analysis) + ((Total number of employees from Previous Workforce Analysis + Total number of employees from Current Workforce Analysis) + 2) x 100.

Workforce Analysis) ÷ 2) x 10	0.				
					Table 16: Members of Visible Minorities
Employment Equity Occupational	Member	rs of Visib	ole Minoriti	es	
Group (EEOG)	Short-term Goals Long-term Goals			n Goals	Comments
		%		%	
01 Senior Managers		0.0			
02 Middle & Other Managers		0.0			
03 Professionals		0.0		Γ	
04 Semi-Professionals & Tech		30.2		30.2	
05 Supervisors		0.0			
06 Supervisors: Crafts & Trades		0.0			
07 Administrative & Sr Clerical		0.0			
08 Skilled Sales & Service		11.9		11.9	Low present availability
09 Skilled Crafts & Trades		0.0			
10 Clerical Personnel		23.3			
11 Intermediate Sales & Service		31.4		31.4	
12 Semi-Skilled Manual		38.2		38.2	
13 Other Sales & Service		0.0			
14 Other Manual Workers		0.0			
Total		0.0			

#### Federal Contractors Program Achievement Report Part 4: Results - Women **Fort Garry Fire Trucks** [Date: 2019-05-27] C F G Н M N О P R Т U V W Y В D E I J K L O $\mathbf{S}$ X Part 1: Part 1: Part 1: Part 2: Flow Part 2: Flow Part 2: Flow $\mathbf{E} \div \mathbf{D}$ Part 2: Flow Part 2: Flow $V \div U x$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N Q ÷ P x 100 P x F ÷ 100 Q-S Data U x F ÷ 100 Workforce Workforce Workforce Data Data sources: Data Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 x 100 Analysis Analysis Analysis Analysis Analysis T Ţ Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires **Promotions Terminations** Year Occupational Group Women Women All Employee All Employee (EEOG) Representation Availability Gap EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference # % % % % 2016 0 0.0 27.4 0.0 01 Senior Managers 2019 25.0 26.7 93.6 0 0.0 33.3 0.0 2016 38.9 32.1 12.5 Middle & Other Managers 2019 0.0 39.4 0.0 0.0 0 0.0 0.0 2016 28.6 12.4 230.4 03 Professionals 2019 44.4 20.0 222.2 75.0 100.0 50.0 23.5 2016 14.3 60.8 Semi-Professionals & Technicians 2019 16.7 17.8 93.6 0 0.0 0.0 33.3 2016 54.2 110.7 60.0 05 Supervisors 2019 100.0 52.8 189.4 0.0 0.0 0.0 0 2016 11.7 Supervisors: Crafts & 0.0 0.0 Trades 2019 0.0 9.9 0.0 0.0 0.0 0.0 0 0 0 Part 2: Flow Part 2: Flow E ÷ D x 100 E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 F ÷ M x 100 Data sources Data Data Analysi: Goals Analysis 1 **New Entrants** Goals Flow Data Short-term Goals Long-term Goals **Employment Equity** Year Occupational Group Women Women Women Comments All Employees (EEOG) Percent of Percent of Percent of Percent of Actual Goal Goal Goal Goal Goal Met Goal Me Goal Met # % % % % % % % 2019 33.3 100.0 27.4 121.7 100.0 50.0 66.3 01 Senior Managers 2022 33.3 0.0 0.0 0.0 0.0 2019 0.0 0.0 38.9 0.0 0.0 13.0 0.0 Middle & Other Managers 2022 0.0 39.4 10.0 0.0 0.0 2019 80.0 0.0 0.0 0.0 0.0 0.0 4 0.0 03 Professionals 2022 80.0 0.0 0.0 0.0 0.0 2019 0.0 0.0 23.5 0.0 0.0 0.0 0.0 Semi-Professionals & Technicians 0.0 0.0 0.0 2022 0.0 0.0 2019 0.0 0.0 0.0 0.0 0.0 0 0.0 0.0 05 Supervisors 2022 0.0 0.0 0.0 0.0 0.0 2019 0 0.0 11.3 0.0 13.0 0.0 Supervisors: Crafts & 0.0 0.0 Trades 2022 0.0 9.9 0.0 9.9 0.0

#### Part 4: Results - Women **Fort Garry Fire Trucks** [Date: 2019-05-27] C F О P Т U V W В D E G Н I J K L M N 0 R $\mathbf{S}$ X Y Part 1: Part 1: Part 1: Part 2: Flow $V \div U x$ $E \div D$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N Q ÷ P x 100 P x F ÷ 100 O - S Data U x F ÷ 100 Workforce Workforce Data Data sources: Workforce Data x 100 Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 Analysis Analysis Analysis Analysis Analysis Analysis T Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Hires Workforce **Promotions Terminations** Year Occupational Group Women Women All Employee All Employee (EEOG) Gap Representation Availability EE Result Actual Expected Difference Actual Expected Difference Actual Expected Difference % % % % 2016 123.3 Administrative & 100.0 81.1 Senior Clerical 2019 100.0 82.0 122.0 0 0.0 0 0.0 0.0 25.2 2016 10 0.0 Skilled Sales & 0 0.0 Service Personnel 2019 12.5 23.6 53.0 28.6 0 0.0 33.3 2016 19 0.0 Skilled Crafts & 0.0 1.2 Trades Workers 2019 0.0 2.1 0.0 0.0 0.0 2016 11 8 72.3 67.9 107.1 10 | Clerical Personnel 2019 10 60.0 68.3 87.8 60.0 0 0.0 62.5 76.3 2016 50.0 65.5 Intermediate Sales & Service Personnel 2019 100.0 66.3 150.8 0.0 0.0 0.0 0 0 28 14.5 Semi-Skilled Manual 2016 0.0 0.0 Workers 2019 0.0 14.2 0.0 31 0.0 0.0 20 0.0 0 0 0 0 Part 2: Flow Part 2: Flow E ÷ D x 100 E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 Data sources Data F ÷ M x 100 Data Analysi: Goals Analysis 1 **New Entrants** Goals Flow Data Short-term Goals Long-term Goals **Employment Equity** Year Occupational Group Women Women Women Comments All Employees (EEOG) Percent of Percent of Percent of Percent of Goal Goal Goal Goal Goal Me Goal Met # % % % % % % % 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Administrative & Senior Clerical 2022 0 0.0 0.0 0.0 0.0 0.0 2019 28.6 66.7 25.2 113.4 200.0 10.0 285.7 Skilled Sales & Service Personnel 2022 23.6 23.6 28.0 121.1 121.1 2019 10 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Crafts & Trades Workers 2022 0.0 0.0 0.0 0 0.0 0.0 2019 10 60.0 0.0 0.0 0.0 0.0 0.0 0.0 10 | Clerical Personnel 2022 50.0 0.0 60.0 120.0 0.0 0.0 0.0 2019 0 0.0 0.0 0.0 0.0 0.0 Intermediate Sales & Service Personnel 2022 0 0.0 0.0 0.0 0.0 0.0 2019 32 0 14.5 0.0 0.0 0.0 Semi-Skilled Manual 0.0 0.0 0.0 Workers 2022 32 0.0 14.2 0.0 14.2 0.0

Federal Contractors Program Achievement Report

Fort Garry Fire Trucks     Fort Garry Fire Trucks     Fort Garry Fire Trucks   Fort Garry Fire Truck   Fort Garry	
A B C D E F G H I J K L M N O P Q R S T U V W Z    Data sources:	÷ 100 V - X
Part 1: Part 1: E+D Workforce Workforce Workforce V 100 Workforce V 100 Data Analysis Data V 100 Data Data Data Data Data Data Data Da	÷ 100 V - X
Data sources: Workforce Workforce Workforce DxG E-H E+H PART 2: Flow Data volume Data V 100 E-H V 100 Data Applysis Data Q+Px100 PxF+100 Q-S PART 2: Flow Data V 100 E-H V 100 Data Applysis Data V 100 E-H V 100 Data Data V 100 E-H V 100 Data Data V 100 E-H V 100 Data Data Data Data Data Data Data Da	
Alialysis	
Workforce Analysis Flow Data Analysis	
Employment Equity Occupational Group  Women  Occupational Group  Women	
(EEOG)  All Employees Representation Availability Gap EE Result  All Employees Actual Expected Difference  All Employees Actual Expected Difference  All Employees Actual Expected Difference	cted Difference
# # # % % # # % # # # # # # # # # # # #	#
13 Other Sales & Service 2016 0 0 0.0 0.0 0.0 0 0.0 0.0	
Personnel 2019 0 0 0.0 0.0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0
14 Other Manual Workers 2016 3 0 0.0 22.1 1 -1 0.0	
2019 1 0 0.0 19.5 0 0 0.0 1 0 0.0 0 0 0 0 0 0 0 0 0 0 0 0	0 0
Total 2016 113 19 16.8 25.2 28 -9 66.7	9 -1
2017 123 20 10.3 0.0 0 20 0.0 0 11 10.7 0 11 0 2 25.0 1 1 1 33 0 15.1	
Data sources:    Part 2: Flow Data Analysis   Part 2: Flow Data Analysis   Part 3: Goals   Par	
New Entrants Goals	
Employment Equity   Flow Data   Short-term Goals   Long-term Goals   Year   W	
Occupational Group Women Women Comments	
(EEOG) All Employees Actual Goal Goal Met Goal Goal Met Goal Goal Met	
# # # % # % % 1/6 # 1/6 % 1/6 # 1/6 %	
13 Other Sales & Service 2019 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	
Personnel 2022 0 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	
14 Other Manual Workers 2019 1 0 0.0 1 0.0 22.1 0.0 1 0.0 33.0 0.0 20.1 2022 1 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	
2019 73 13 178 15 867 0.0 0.0 5 260.0 0.0 0.0	
Total 2022 73 13 17.8 0.0 0.0 0.0 0.0 0.0 0.0	

#### Federal Contractors Program Achievement Report Part 5: Results - Aboriginal Peoples **Fort Garry Fire Trucks** [Date: 2019-05-27] C F G Н О P R Т U V W Y В D E I J K L M N 0 $\mathbf{S}$ X Part 1: Part 1: Part 1: Part 2: Flow $V \div U x$ $E \div D$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N Q ÷ P x 100 P x F ÷ 100 O - S Data U x F ÷ 100 Workforce Workforce Workforce Data Data sources: Data Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 x 100 Analysis Analysis Analysis Analysis Analysis Analysis T Ţ Ţ Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Workforce Hires **Promotions Terminations** Year Occupational Group **Aboriginal Peoples Aboriginal Peoples Aboriginal Peoples Aboriginal Peoples** All Employee All Employee (EEOG) Availability Actual Representation Gap EE Result Actual Expected Difference Expected Difference Actual Expected Difference # % % % % 2016 0 0.0 2.9 0.0 01 Senior Managers 2019 0.0 3.2 0.0 0 0.0 0 0.0 0.0 2016 25.0 2.2 2 1,136.4 Middle & Other Managers 2019 33.3 2.7 1,234.6 0.0 0 0.0 0.0 2016 0.0 0.8 0.0 03 Professionals 2019 0.0 1.3 0.0 0.0 0.0 5.4 Semi-Professionals & 2016 14.3 264.6 Technicians 2019 0.0 4.7 0.0 0 0.0 0 0.0 33.3 2016 11.8 0.0 0 0.0 05 Supervisors 2019 0.0 10.3 0.0 0.0 0.0 0.0 0 0 2016 0.0 5.0 0.0 Supervisors: Crafts & Trades 2019 0.0 3.8 0.0 0.0 0.0 0.0 0 0 0 0 Part 2: Flow Part 2: Flow E ÷ D x 100 E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 Data sources Data F ÷ M x 100 Data Analysi Goals Goals Analysis 1 **New Entrants** Goals Flow Data Short-term Goals Long-term Goals **Employment Equity** Year Occupational Group **Aboriginal Peoples** Aboriginal Peoples **Aboriginal Peoples** Comments All Employees (EEOG) Percent of Percent of Percent of Percent of Goal Goal Goal Goal Goal Met Goal Me Goal Me Goal Met # # % % % % % % % 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 01 Senior Managers 2022 0 0.0 0.0 0.0 0.0 0.0 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Middle & Other Managers 2022 0.0 0.0 0.0 0.0 0 0.0 2019 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 03 Professionals 2022 0.0 0.0 0.0 0.0 0.0 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Semi-Professionals & Technicians 0.0 0.0 0.0 2022 0.0 0.0 2019 0.0 0.0 20.0 0.0 0 0.0 11.8 0.0 05 Supervisors 2022 0 0.0 0.0 0.0 0.0 0.0 2019 0 0.0 0.0 0.0 0.0 0.0 Supervisors: Crafts & 0.0 0.0

0.0

0.0

Trades

2022

0.0

0.0

0.0

#### Federal Contractors Program Achievement Report Part 5: Results - Aboriginal Peoples **Fort Garry Fire Trucks** [Date: 2019-05-27] C F О P Т U V W В D E G Н I J K L M N 0 R $\mathbf{S}$ X Y Part 1: Part 1: Part 1: Part 2: Flow $V \div U x$ $E \div D$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N O - S U x F ÷ 100 Workforce Workforce Data Q ÷ P x 100 P x F ÷ 100 Data sources: Workforce Data Data x 100 Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 Analysis Analysis Analysis Analysis Analysis Analysis T Ţ Ţ Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Hires Workforce **Promotions Terminations** Year Occupational Group **Aboriginal Peoples Aboriginal Peoples Aboriginal Peoples Aboriginal Peoples** All Employee All Employee (EEOG) Representation Availability EE Result Actual Expected Difference Actual Expected Difference Difference Gap Expected % % % % 2016 Administrative & 0 0.0 8.5 0.0 Senior Clerical 2019 0 0.0 9.2 0.0 0 0.0 0 0.0 0.0 2016 10 10.0 4.6 217.4 Skilled Sales & Service Personnel 2019 0.0 4.6 0.0 0.0 0 0.0 33.3 2016 19 21. 9.6 219.3 Skilled Crafts & Trades Workers 2019 33.3 10.5 317.: 22.2 0.0 11.1 2016 11 9. 9.8 92.8 10 | Clerical Personnel 2019 10 0.0 11.4 0.0 10.0 0 0.0 25.0 510.2 2016 50.0 9.8 Intermediate Sales & Service Personnel 2019 0.0 10.6 0.0 0.0 0.0 100.0 0 0 28 3.6 10.0 35.7 Semi-Skilled Manual 2016 Workers 22.2 2019 2.2 9.8 31 3.2 0.0 20 5.0 0 Part 2: Flow Part 2: Flow E ÷ D x 100 E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 Data sources Data F ÷ M x 100 Data Analysi: Goals Goals Analysis 1 **New Entrants** Goals Flow Data Short-term Goals Long-term Goals **Employment Equity** Year Occupational Group **Aboriginal Peoples** Aboriginal Peoples **Aboriginal Peoples** Comments All Employees (EEOG) Percent of Percent of Percent of Percent of Goal Goal Goal Goal Met Goal Me Goal Me Goal Met # # % % % % % % % 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Administrative & Senior Clerical 2022 0 0.0 0.0 0.0 0.0 0.0 2019 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Sales & 0.0 Service Personnel 2022 0.0 4.6 0.0 0 4.6 0.0 2019 10 2 20.0 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Crafts & Trades Workers 2022 0.0 0.0 20.0 0.0 0.0 2019 10 10.0 0.0 0.0 0.0 0.0 0.0 0.0 10 | Clerical Personnel 2022 87.7 10.0 11.4 11.4 87.7 0.0 2019 0 0.0 0.0 0.0 0.0 0.0 0.0 Intermediate Sales & Service Personnel 2022 0 0.0 0.0 0.0 0.0 0.0 2019 32 10.0 31.3 0.0 0.0 Semi-Skilled Manual 3.1 50.0 0.0

9.8

31.9

Workers

2022

32

3.1

9.8

31.9

										Part 5:	Result	s - Abo	riginal	Peoples										
										J	Fort Ga	rry Fir	e Truck	KS .										
											[Date	: 2019-	05-27]											
A B		C	D	E	F	G	Н	Ī	J	K	L	M	N	О	P	Q	R	S	T	U	V	W	X	Y
									1		! !			I	<u> </u>	·		! T	<u> </u>	<u> </u>		·ā		T
Data sources:			Part 1: Workforce Analysis	Part 1: Workforce Analysis	E ÷ D x 100	Part 1: Workforce Analysis	D x G ÷ 100	E-H	E÷H x 100	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	L ÷ K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	Q ÷ P x 100	P x F ÷ 100	Q - S	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	V ÷ U x 100	U x F ÷ 100	V - X
			Ų	<b></b>	<u> </u>	<u> </u>	1	1	1	<u> </u>	<u> </u>	1	1	1	<u> </u>	<u> </u>	Ţ	<u> </u>	<u> </u>	<u> </u>	1	<u> </u>	Į	<u> </u>
				1	Workfo	rce An	alysis									Flow I	ata A	nalysis						
Employment Ed		Year			W	orkforce					Hires					Pr	omotio							
Occupational G (EEOG)	Group		All Employees			Aborigina			EE D. L.	All Employees	s		nal Peoples		All Employees			inal Peoples	1	All Employees	,——		ginal Peoples	1
(ELOO)		#	#	Represe	ntation %	Availa %	ability #	Gap #	EE Result	#	Act	ual %	Expected #	Difference #	#	Acti	ial %	Expected	Difference #	#	Act	tual %	Expected #	Difference #
Other Sales &	& Service	2016	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	# 0	0.0	0.0		<del>"</del> 0	0.0	Ħ	F	7/0	Ħ	Ŧ	Ŧ	7	70	TT .	T T	#	#	70	Ħ	Ħ
Personnel		2019	0	0	0.0	0.0	0	0	0.0	0	0	0.0	0	0	0	0	0.0	0		0	0	0.0	1 0	
		2016	3	0	0.0	16.8	1	-1							<u> </u>	1				†			<del>                                     </del>	
14 Otner ivianua	Other Manual Workers 2	2019	1	0	0.0	16.3	0	0	0.0	1	0	0.0	0	0	0	0	0.0	0		) 2	2 0	0.0	0	
Total		2016	113	11	9.7	7.8	9	2	124.8											<u> </u>				
		2019	123	7	5.7	0.0	0	7	0.0	65	4	6.2	0	4	. 8	0	0.0	1	-1	1 53	7	13.2	. 5	2
Data sources:			123 Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	E ÷ D x 100	Part 3: Goals	E÷ G x 100	Part 3: Goals	F ÷ I x 100	Part 3: Goals	E÷Kx 100	Part 3: Goals	F ÷ M x 100											
				I		<b>J</b>		J.	I	J		Ţ	↓	į										
			New	Entran	its	•	•	-	<u> </u>	oals														
Employment E	Canity	İ		ow Data			Short-ter	rm Goals	š		Long-teri	n Goals												
Occupational G		Year		Aborigina	Peoples		Aborigina	al Peoples			Aboriginal	Peoples						(	Commen	its				
(EEOG)			All Employees	Acti	ıal	Goal	Percent of Goal Met	Goal	Percent of Goal Met	Goal	Percent of Goal Met	Goal	Percent of Goal Met											
		#	Ħ	#	%	#	%	%	%	#	%	%	%											
Other Sales &		2019	0	0	0.0	0	0.0	0.0	L	0	0.0	0.0	0.0											
Personnel		2022	0	0	0.0			0.0				0.0	0.0											
14 Other Manua	al Workers⊢	2019	1	0	0.0	1	0.0	16.8		1	0.0	33.0	0.0											
		2022	1	0	0.0			0.0	0.0			0.0	0.0											

2019 2022

Total

5.5 5.5 100.0

0.0

0.0

200.0

0.0

0.0

Federal Contractors Program Achievement Report

#### Part 6: Results - Persons with Disabilities **Fort Garry Fire Trucks** [Date: 2019-05-27] C F G Н О P R Т U V W Y В D E I J K L M N O $\mathbf{S}$ X Part 1: Part 1: Part 1: Part 2: Flow $V \div U x$ $E \div D$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N Q ÷ P x 100 P x F ÷ 100 Q-S Data U x F ÷ 100 Workforce Workforce Workforce Data Data sources: Data Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 x 100 Analysis Analysis Analysis Analysis Analysis T Ţ Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Hires Workforce **Promotions Terminations** Year Occupational Group Persons with Disabilities Persons with Disabilities Persons with Disabilities Persons with Disabilities All Employee All Employe (EEOG) Representation Availability EE Result Expected Difference Expected Difference Difference Gap Expected # % % % # % % 01 2016 10 20.0 4.3 465.1 & Managers 2019 30.0 5.0 600.0 0.0 20.0 50.0 02 2016 0.0 3.8 0.0 03 Professionals 0.0 8.9 0.0 2019 0.0 0 0.0 0.0 2016 14.3 4.6 310.6 Semi-Professionals & Technicians 2019 0.0 7.6 0.0 0.0 0.0 0.0 2016 0.0 13.9 0.0 05 Supervisors 2019 0.0 27.5 0.0 0 0.0 0 0.0 0 0.0 2016 0.0 7.8 0.0 Supervisors: Crafts & Trades 0.0 0.0 2019 10.1 0.0 0.0 0.0 Part 2: Flow Part 2: Flow Part 3: Part 3: Part 3: E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 F ÷ M x 100 Data sources: E ÷ D x 100 Data Analysi Goals Analysis Goals **New Entrants** Flow Data **Short-term Goals** Long-term Goals **Employment Equity** Year Persons with Persons with Disabilities Persons with Disabilities Occupational Group Comments Disabilities All Employees (EEOG) Percent of Percent of Percent of Percent o Actual Goal Met Goal Met Goal Met Goal Met % 2019 20.0 0.0 0.0 0.0 0.0 0.00 0.0 & Managers 2022 20.0 0.0 0.00 0.0 02 0.0 2019 0.0 0.0 0.0 0.00 0.0 0.0 0.0 03 Professionals 2022 0.0 8.9 0.0 8.90 0.0 2019 0.0 0.0 0.0 0.00 0.0 0.0 Semi-Professionals & Technicians 2022 0 0.0 0.0 0.0 0.00 0.0 2019 0 0.0 13.9 0.0 0.0 20.00 0.0 0.0 05 Supervisors 2022 0.0 0.0 0.0 0.00 0.0 0.0 0.0 13.00 0.0 Supervisors: Crafts & 2019 7.8 0.0 0.0

10.10

0.0

Trades

2022

0.0

10.1

0.0

Federal Contractors Program Achievement Report

#### Federal Contractors Program Achievement Report Part 6: Results - Persons with Disabilities **Fort Garry Fire Trucks** [Date: 2019-05-27] C F О P Т U V W В D E G Н I J K L M N 0 R $\mathbf{S}$ X Y Part 1: Part 1: Part 1: Part 2: Flow $V \div U \; x$ $E \div D$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N Q ÷ P x 100 P x F ÷ 100 O - S U x F ÷ 100 Workforce Workforce Data Data sources: Workforce Data Data x 100 Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 Analysis Analysis Analysis Analysis Analysis Analysis Ţ Ţ Ţ Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Hires Workforce **Promotions Terminations** Year Occupational Group Persons with Disabilities Persons with Disabilities Persons with Disabilities Persons with Disabilities All Employee All Employe (EEOG) Representation Availability EE Result Actual Expected Difference Expected Difference Difference Gap Expected % % % % 2016 Administrative & 0 0.0 3.4 0.0 Senior Clerical 2019 0.0 10.0 0.0 0 0.0 0 0.0 0.0 2016 2 20.0 10 3.5 571.4 Skilled Sales & Service Personnel 2019 8.0 156.3 14.3 0 0.0 33.3 12.5 2016 19 3.8 415.5 Skilled Crafts & 15.8 Trades Workers 2019 25.0 7.8 320.5 0.0 0.0 22.2 2016 11 0 0.0 7.0 0.0 10 | Clerical Personnel 2019 10 20.0 9.3 215.1 30.0 0 0.0 12.5 5.6 2016 0.0 0.0 Intermediate Sales & Service Personnel 2019 0 0.0 10.8 0.0 0.0 0.0 0.0 0 0 28 3.6 4.8 74.4 Semi-Skilled Manual 2016 Workers 2019 2.2 10.3 21.1 31 0.0 20 0.0 0 0 0.0 0 Part 2: Flow E ÷ D x 100 E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 Data sources Data F ÷ M x 100 Data Analysi: Goals Goals Analysis 1 **New Entrants** Goals Flow Data Short-term Goals Long-term Goals **Employment Equity** Year Persons with Persons with Disabilities Persons with Disabilities Occupational Group Comments Disabilities All Employees (EEOG) Percent of Percent of Percent of Percent of Actual Goal Met Goal Met Goal Met Goal Met 2019 0.0 0.0 0.0 Administrative & 0 0.0 0.0 0.0 0.0 Senior Clerical 2022 0.0 0.0 0.0 0.0 0.0 Skilled Sales & 2019 14.3 0.0 0.0 0.0 0.0 0.0 0.0 Service Personnel 2022 14.3 0.0 0.0 0.0 0.0 Skilled Crafts & 2019 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Trades Workers 0.0 2022 10 0 0.0 0.0 0.0 0.0 428.6 333.3 2019 10 30.0 300.0 7.0 300.0 9.0 10 Clerical Personnel 0.0 0.0 2022 10 30.0 0.0 0.0 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Intermediate Sales & Service Personnel 0.0 2022 0 0.0 0.0 0.0 0.0

0.0

10.3

0.0

0.0

32

32

0.0

0.0

0.0

0.0

10.3

0.0

0.0

2019

Semi-Skilled Manual

Workers

										Part 6: R	esults -	Person	s with I	Disabiliti	es									
	Fort Garry Fire Trucks																							
											[Date	e: <b>2</b> 019-	05-27]											
			,					:	·			·	·		·ş······			2	·		·			·
Α	В	C	D	E	F	G	Н	1	J	K	L	M	N	0	P	Q	R	S	T	U	V	W	X	Y
Data s	sources:		Part 1: Workforce Analysis	Part 1: Workforce Analysis	E ÷ D x 100	Part 1: Workforce Analysis	D x G ÷ 100	E-H	E÷H x 100	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	L÷K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis		P x F ÷ 100	Q - S	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	V ÷ U x 100	U x F ÷ 100	V - X
:			1	J.	Ţ	1	Ţ	1	<b>\</b>	<b>↓</b>	<u> </u>	Ţ	1	<u> </u>	1	1	<b>V</b>	1	Ţ	Ţ	<b>\</b>	<b>\</b>	<u> </u>	↓
				1	Norkfo	orce An	alysis									Flow	Data A	nalysis						
	ployment Equity	Year				orkforce						Hires				P	romotio				Te	rminati		
Occupational Group (EEOG)			All Employees	Representation		Persons with Disabilities  Availability		Gap	EE Result	All Employees	Ac	Persons w	th Disabilities  Expected Difference		All Employees	Persons w		ith Disabilitie Expected	Difference	All Employees	Act	Persons w	ith Disabilitie Expected	S Difference
		#	#	#	%	%	#	#	%	#	#	%	#	#	#	#	%	#	#	#	#	%	#	#
13	Other Sales & Service	2016	0	0	0.0	0.0	0	0	0.0															
13	Personnel	2019	0	0	0.0	0.0	0	0	0.0	0	0	0.0	0	0	0	0	0.0	0	C	0	0	0.0	0	0
14	Other Manual Workers	2016 2019	3	0	0.0	5.3 6.8		0	0.0	1	0					0	0.0			) 2	0	0.0	<u> </u>	
		2019	113	9	0.0 8.0	5.2		3	0.0 153.2	1	0	0.0	"	0	0	1 0	0.0	0		2	0	0.0	<del>                                     </del>	0
Tota	ıl	2019	123	11	8.9	0.0	0	11		65	4	6.2	0	4	. 8	1	12.5	1	C	53	5	9.4	4	1
									 !			······································	·	1										
Data :	sources:		Part 2: Flow Data Analysis	Part 2: Flow Data I Analysis	E ÷ <b>D</b> x 100	Part 3: Goals	E ÷ G x 100	Part 3: Goals	F÷I x 100	Part 3: Goals	E÷ K x 100	Part 3: Goals	F ÷ M x 100											
			Ψ.	<b>T</b>	Ţ	Ţ	1	<b>.</b>	<b>1</b>	Ţ	1	1	Ψ	i										
			New	Entran	its				G	oals														
Em	ployment Equity		Fl	ow Data			Short-te	rm Goals	S		Long-ter	m Goals												
Осс	upational Group	Year		Persons Disabi			Persons with	h Disabilitie	į.		Persons with	Disabilities						(	Commen	its				
(EE	EEOG)		All Employees	Actu	ial	Goal Percent		Goal	Percent of Goal Met	Goal	Percent of Goal		Percent of Goal Met											
	#	#	#	#	%	#	%	%	%	#	%	%	%											
13	Other Sales & Service	2019	0	0	0.0	0	0.0	0.0	0.0	0	0.0	0.0	0.0											
15	Personnel	2022	0	0	0.0			0.0		-		0.0												
14	Other Manual Workers	2019 2022	1	0	0.0	0	0.0	0.0		0	0.0	0.0												
ı	Other Manual Workers	2022	1	0	0.0			0.0	0.0			0.0	0.0											

0.0

166.7

0.0

2019 2022

Total

6.8

0.0

250.0

0.0

Federal Contractors Program Achievement Report

#### Federal Contractors Program Achievement Report Part 7: Results - Members of Visible Minorities **Fort Garry Fire Trucks** [Date: 2019-05-27] C F G Н О P Т U V W Y В D E I J K L M N 0 R $\mathbf{S}$ X Part 1: Part 1: Part 1: Part 2: Flow $V \div U x$ $E \div D$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N Q ÷ P x 100 P x F ÷ 100 O - S Data U x F ÷ 100 Workforce Workforce Workforce Data Data sources: Data Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 x 100 Analysis Analysis Analysis Analysis Analysis Analysis T Ţ Ţ Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Hires Workforce **Promotions Terminations** Year Occupational Group Visible Minorities Visible Minorities Visible Minorities Visible Minorities All Employee All Employee (EEOG) Representation Availability Gap EE Result Actual Expected Difference Actual Expected Difference Actual Difference Expected # % % % # % % 2016 0 0.0 10.1 0.0 01 Senior Managers 2019 0.0 11.5 0.0 0 0.0 0 0.0 0.0 2016 25.0 15.0 2 166.7 Middle & Other Managers 2019 33.3 17.6 189.4 0.0 0 0.0 0.0 2016 28.6 30.8 92.8 03 Professionals 2019 44.4 32.2 138.0 75.0 0.0 19.3 Semi-Professionals & 2016 0.0 0.0 Technicians 2019 0.0 30.2 0.0 0 0.0 0 0.0 0 0.0 2016 15.9 0.0 0.0 05 Supervisors 2019 0 0.0 25.4 0.0 0.0 0.0 0.0 0 2016 25.0 15.5 161.3 Supervisors: Crafts & Trades 2019 28.6 10.7 267.0 0.0 0.0 0.0 0 0 0 0 Part 2: Flow Part 2: Flow E ÷ D x 100 E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 F ÷ M x 100 Data sources Data Data Analysi: Goals Goals Analysis 1 **New Entrants** Goals Flow Data Short-term Goals Long-term Goals **Employment Equity** Year Visible Minorities Visible Minorities Visible Minorities Occupational Group Comments All Employees (EEOG) Percent of Percent of Percent of Percent of Goal Goal Goal Goal Met Goal Me Goal Me Goal Met # # % % % % % % % 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 01 Senior Managers 2022 0 0.0 0.0 0.0 0.0 0.0 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Middle & Other Managers 2022 0.0 0.0 0.0 0.0 0 0.0 2019 60.0 0.0 0.0 0.0 0.0 0.0 0.0 03 Professionals 2022 60.0 0.0 0.0 0.0 0.0 2019 0.0 0.0 19.3 0.0 0.0 0.0 0.0 Semi-Professionals & Technicians 0.0 30.2 30.2 2022 0.0 0.0 2019 0.0 0.0 0.0 0.0 0 0.0 15.9 0.0 05 Supervisors 2022 0 0.0 0.0 0.0 0.0 0.0 2019 0 0.0 0.0 0.0 0.0 0.0 Supervisors: Crafts & 0.0 0.0

0.0

0.0

Trades

2022

0.0

0.0

0.0

#### Federal Contractors Program Achievement Report Part 7: Results - Members of Visible Minorities **Fort Garry Fire Trucks** [Date: 2019-05-27] C F О P Т U V W В D E G Н I J K L M N 0 R $\mathbf{S}$ X Y Part 1: Part 1: Part 1: Part 2: Flow $V \div U x$ $E \div D$ DxG $E \div H$ $L \div K$ Part 2: Flow V - X E - H K x G ÷ 100 L-N Q ÷ P x 100 P x F ÷ 100 O - S U x F ÷ 100 Workforce Workforce Data Data sources: Workforce Data Data x 100 Data Analysis Data Analysis Data Analysis 100 $\ge 100$ ÷ 100 x 100 Analysis Analysis Analysis Analysis Analysis Analysis T Ţ Ţ Ţ Workforce Analysis Flow Data Analysis **Employment Equity** Hires Workforce **Promotions Terminations** Year Occupational Group Visible Minorities Visible Minorities Visible Minorities Visible Minorities All Employee All Employee (EEOG) Gap Representation Availability EE Result Actual Expected Difference Actual Difference Actual Difference Expected Expected # % % % % % 2016 Administrative & 0 0.0 11.1 0.0 Senior Clerical 2019 0.0 15.9 0.0 0 0.0 0 0.0 0.0 0 0.0 2016 10 9.6 0.0 Skilled Sales & Service Personnel 2019 0 0.0 11.9 0.0 0.0 0 0.0 0.0 2016 19 31.6 11.3 279.5 Skilled Crafts & Trades Workers 2019 33.3 21.4 155.8 22.2 0.0 11.1 2016 11 0 0.0 17.0 0.0 10 | Clerical Personnel 2019 10 10.0 23.3 42.9 10 10.0 0 0.0 0 0.0 2016 0 0.0 23.2 0.0 Intermediate Sales & Service Personnel 2019 0.0 31.4 0.0 0.0 0.0 0.0 0 0 28 14 50.0 27.9 179.2 Semi-Skilled Manual 2016 Workers 17 2019 37.0 38.2 18 96.7 31 11 35.5 12 0.0 20 55.0 0 11 10 Part 2: Flow Part 2: Flow E ÷ D x 100 E ÷ G x 100 F ÷ I x 100 Part 3: Goals E ÷ K x 100 Data sources Data F ÷ M x 100 Data Analysi: Goals Goals Analysis 1 **New Entrants** Goals Flow Data Short-term Goals Long-term Goals **Employment Equity** Year Visible Minorities Visible Minorities Occupational Group Visible Minorities Comments All Employees (EEOG) Percent of Percent of Percent of Percent of Goal Goal Goal Goal Met Goal Me Goal Me Goal Met # # % % % % % % % 2019 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Administrative & Senior Clerical 2022 0 0.0 0.0 0.0 0.0 0.0 2019 0.0 9.6 0.0 0.0 10.0 0.0 Skilled Sales & 0.0 Service Personnel 2022 0.0 0 0.0 11.9 0.0 11.9 2019 10 2 20.0 0.0 0.0 0.0 0.0 0.0 0.0 Skilled Crafts & Trades Workers 2022 0.0 0.0 20.0 0.0 0.0 2019 10 10.0 100.0 17.0 58.8 100.0 9.0 111.1 10 | Clerical Personnel 2022 42.9 0.0 10.0 23.3 0.0 0.0 2019 0 0.0 0.0 0.0 0.0 0.0 0.0 Intermediate Sales & Service Personnel 2022 0 0.0 31.4 0.0 31.4 0.0 2019 32 11 34.4 0.0 0.0 0.0 0.0 Semi-Skilled Manual 0.0 0.0

38.2

90.0

Workers

2022

32

11

34.4

38.2

90.0

									Par	t 7: Resu	ılts - Mo	embers	of Visil	ole Mino	rities									
										]	Fort Ga	arry Fi	e Trucl	KS										
											[Date	e: 2019-	05-27]											
	В	С	D	TC .	F	G	Н	т	т	T/	Т т	1 14	i N		P		D	- C	T	U	V	W	v	17
A	D		v į	E	Г	G	П	1	J	K	L	M	N	0	<u> </u>	Q	R	S	<u> </u>	<u> </u>		VV	X	Y
Data so	urces:		Part 1: Workforce Analysis	Part 1: Workforce Analysis	E ÷ D x 100	Part 1: Workforce Analysis	D x G ÷ 100	E-H	E ÷ H x 100	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	L÷K x 100	K x G ÷ 100	L-N	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	Q ÷ P x 100	P x F ÷ 100	Q-S	Part 2: Flow Data Analysis	Part 2: Flow Data Analysis	V ÷ U x 100	U x F ÷ 100	V - X
:			1	<b>J</b>	<b>↓</b>	<b>\</b>	<b>\</b>	<b>\</b>	1	Ţ	1	1	1	1	↓	Ţ	<b>\</b>	1	1	. ↓	<u> </u>	1	<b>\</b>	1
				,	Workfo	orce An	alysis									Flow	Data A	nalysis						
	loyment Equity	Year			W	orkforce						Hires				ns			Te	rminatio				
	Occupational Group (EEOG)		All Employees	Represe	ntation		Amorities ability	Gap	EE Result	All Employees	λ.	Visible	Minorities Expected	Difference	All Employee	s Ac	Visible	Minorities Expected	Difference	All Employees	Act		Minorities Expected	Difference
	,	#	#	# #	%	%	#	#	%	#	#	- %	#	#	#	#	.uai %	#	#	#	#	%	#	#
13	Other Sales & Service	2016	0	0	0.0	0.0	0	0	0.0															
13 F	Personnel	2019	0	0	0.0	0.0	0	0	0.0	0	0	0.0	C	0	) (	0	0.0	0	C	) (	0	0.0	0	0
14	Other Manual Workers	2016 2019	3	1	33.3	23.4	1	0	142.5		ļ											0.0		
			113	27	100.0 23.9	29.6 18.8		6	337.8 127.1	1	0	0.0		0	) (	0	0.0	0		<u>'</u>	0	0.0	1	-1
Total		2016 2019	123	31	25.2	0.0		31	0.0	65	17	26.2	C	17	, 8	3 0	0.0	2	-2	2 53	12	22.6	13	-1
			•									.,	·	•	•	•				•			•	
Data so	urces:		Part 2: Flow Data Analysis         Part 2: Flow Data Analysis         Part 3: F+ Ix 100           F+ Ix 100         F+ Ix 100							Part 3: Goals	E÷ K x 100	Part 3: Goals	F ÷ M x 100											
			1	Ţ	Ţ	Ţ	Ţ	Ţ	Ţ	Ţ	Ţ	Ţ	Ţ											
			New	Entran	ıts					oals														
	loyment Equity	Year	Fl	ow Data				rm Goals			Long-ter													
	Occupational Group EEOG)		All Employees	Visible M			Visible N Percent of		Percent of		Visible M Percent of		Percent of					(	Commen	its				
(22.0	, C)			Acti		Goal	Goal Met	Goal	Goal Met	Goal	Goal Met	Goal	Goal Met											
<u> </u>	# Other Sales & Service Personnel 2019		#	# ()	0.0	#	0.0	% 0.0	0.0	#	0.0	0.0	0.0											
1 13 1		2019	0	0	0.0	U 0	0.0	0.0	0.0	0	0.0	0.0												
14	2019	2019	1	0	0.0	0	0.0	0.0	0.0	0	0.0	4												
14	Other Manual Workers	2022	1	0	0.0			0.0	0.0			0.0												
Total	Cotal —	2019	73	17	23.3	5	340.0	0.0	0.0	2	850.0	,		_										
	Ottai	2022	73	17	23.3			0.0	0.0			0.0	0.0 0.0											

Federal Contractors Program Achievement Report

### **Efforts**

Please check the appropriate boxes next to the efforts that your organization made to implement the Federal Contractors Program.

### Required measures:

V	Ensured new employees were given the opportunity to self-identify and adjusted survey results accordingly.
7	Provided a self-identification questionnaire to employees who wished to change information previously submitted and to those who requested it, and adjusted survey results accordingly.
V	Adjusted survey results to reflect hires, promotions and terminations.
V	Updated the workforce analysis to reflect new hires, promotions and terminations; any changes employees made to their self-identification questionnaires; and any revisions made to the availability estimates.
	Adjusted the availability estimates to reflect major changes in the workforce (e.g., changes in geographic recruitment areas, addition of new occupational groups or changes in the composition of occupational groups).
	Updated the availability estimates to incorporate new Census data as it is made available for employment equity purposes.
J	Ensured that any new gaps identified are addressed accordingly.
V	Maintained appropriate records in all required areas.
ther	measures:
_	

### O

	Reviewed employment systems, policies and practices to ensure that they do not result in barriers to employment of designated group members, monitored their implementation and adjusted as appropriate.
	Have an accommodation policy and/or procedures which was communicated to all staff and ensured accommodation takes place.
7	Ensured ongoing senior-level support for employment equity and its implementation.
7	Established accountability mechanisms to ensure that the short-term goals would be met.
J	Communicated the goals to relevant managers as well as monitored and recorded the results.
7	Devoted adequate resources (financial and human) to ensure that the short-term goals would be met.
<b>V</b>	Consulted employee/union representatives on communication and implementation of employment equity.

7	Kept all staff, including new employees and managers, informed of the purpose of employment equity, the steps taken to implement it and the progress made in its implementation.
	Put in place a strategy to ensure a barrier-free workplace.
<b>7</b>	Undertook initiatives to increase representation where gaps in representation were found.
7	Did all that might reasonably be expected to increase representation, taking into account resources and constraints.
	Other (please describe):
Oper	ational Context
	check the appropriate boxes and provide a brief overview of the events that have influenced your ration's activities during the period between the first/previous and subsequent/current compliance ment.
	Impact of economic and industrial conditions on the organization.
	Any reorganization or other corporate structural changes.
	Acquisitions, mergers or transfers of employees.
	Significant layoffs (include the number of employees affected and the occupational groups of those employees).

	Strikes (include dates, the number of employees affected and the occupational groups of those employees).
	Other.
Addi	tional Details
Please	provide any additional information (optional):

### **Federal Contractors Program Report of the Subsequent Compliance Assessment**

**Employer Name:** Fort Garry Fire Trucks

Primary Location: Winnipeg, Manitoba

**Number of Employees: 123** 

Manitoba 119 Ontario 2 Prince Edward Island 1 Alberta 1

Organization Overview: 336120 (Special purpose highway vehicles (e.g., firefighting vehicles) assembling on heavy chassis of own manufacture)

Fort Garry Fire Trucks (FGFT) builds fire trucks, custom-built pumpers, aerial ladders, water delivery tankers and related fire-fighting equipment. Customers are mainly cities, towns, and municipalities throughout Canada the US and abroad.

#### **Key Dates – First Year Assessment**

Initiated: 2016-02-18 Received: 2016-02-18 Closed: 2016-03-15

Workforce

Analysis: 2016-02-02

#### **Key Dates – Subsequent Assessment**

Initiated: 2019-11-01 Received: 2019-06-12

Workforce

Analysis: 2019-05-27

#### **DATA VERIFICATION**

I have verified that the data provided as part of the subsequent assessment package is consistent with that provided during the previous submission:

⊠ Yes □ No.

Comments:



I have verified that the data provided in the Achievement Report is consistent with that found
in Forms 1 to 6:

 $\boxtimes$  Yes  $\square$  No Comments:

2019-11-08: Employer accepted minor changes on the Workforce Analysis Tool

#### **ASSESSMENT OF REASONABLE PROGRESS**

#### Women

01	Senior Managers	Goal met at 100%.
02	Middle & Other Managers	Goal not met (0% achieved).
04	Semi-Professionals & Technicians	Goal not met (0% achieved).
06	Supervisors: Crafts & Trades	Goal not met (0% achieved).
08	Skilled Sales & Service Personnel	Goal not met (66.7.4% achieved)
12	Semi-Skilled Manual Workers	Goal not met (0% achieved)
14	Other Manual Workers	Goal not met (0% achieved).

#### Assessment/Observations

- EEOG 02: Out of two new entrants in this EEOG, none was from this designated group. With an LMA rate of 38.9%, the goal was unattainable.
- EEOG 04: Out of two new entrants in this EEOG, none was from this designated group. With an LMA rate of 23.5%, the goal of hiring two women in this EEOG unattainable.
- EOOG 06: Given that there were no new entrants in this category, the goal was unattainable.
- EEOG 12: Out of 32 new entrants in this EEOG, none was a woman. With an LMA rate of 14.5%, four women should have been hired/promoted in this EEOG.
- EEOG 14: Out of 3 new entrants in this EEOG, none was a woman. With an LMA rate of 22.1%, the goal was unattainable.

#### **Aboriginal Peoples**

05	Supervisors	Goal not met (0% achieved)
12	Semi-Skilled Manual Workers	Goal not met (31.3 % achieved)
14	Other Manual Workers	Goal not met (0% achieved)

#### Assessment/Observations

EEOG 5: Given that there was 1 new entrant in this EEOG, the goal was unattainable

- EEOG 12: Out of 32 new entrants, one was an Aboriginal person (3.1% of new hires). Given the LMA rate of 10%, two more people that are Aboriginal should have been hired in this EEOG (a total of three).
- EEOG 14: Out of 3 new entrants, eleven were Aboriginal people were hired in this EEOG. Given the LMA rate of 16.8%, the goal was unachievable.

#### Persons with Disabilities

05	Supervisors	Goal not met (0% achieved)
06	Supervisors: Crafts & Trades	Goal not met (0% achieved)
10	Clerical Personnel	Goal met at 300%

#### Assessment/Observations

- EEOG 5: One person was hired in this EEOG. The goal was unattainable.
- EEOG 06: One person was hired in this EEOG. The goal was unattainable.

#### **Members of Visible Minorities**

04	Semi-Professionals & Technicians	Goal not met (0% achieved)
05	Supervisors	Goal not met (0% achieved)
08	Skilled Sales & Service Personnel	Goal not met (0% achieved)
10	Clerical Personnel	Goal met at 100%

#### Assessment/Observations

- EEOG 04: Out of two new hires, none was from this designated group. Given the LMA rate of 19.3%, the goal was unattainable.
- EEOG 05: One new entrant hired/promoted from this designated group. The goal was unattainable.
- EEOG 08: Out of seven new entrants in this EEOG, none was from this designated group. Given the LMA rate of 17.0%, one person from this designated group should have been hired.

#### **ASSESSMENT OF REASONABLE EFFORTS**

- An assessment of reasonable efforts is not required given that all goals have been met at 80% or above.
  - 17 goals were set. Three goals were met at 100% or over, 10 were unattainable given the number of people hired and/or LMA rates and four goals were not achieved.

#### **ASSESSMENT OF GOALS**

#### Women

Workforce Analysis Results			Goals			
	Employment Equity Occupational Group		Short-	Long-	Representation	LMA
Emp			term	term		
	(EEOG)	Gap	(1 to 3	(3+		
			years)	years)		
#	Description	#	# or %	# or %	%	%
01	Senior Managers	0			25.0	27.6
02	Middle & Other Managers	-2	39.4	39.4	0.0	39.4
03	Professionals	2	-		44.4	20.0
04	Semi-Professionals & Technicians	0	-	-	16.7	17.8
05	Supervisors	0	-	-	100.0	52.8
06	Supervisors: Crafts & Trades	-1	9.9	9.9	0.0	9.9
07	Admin. & Senior Clerical Personnel	1	-	-	100.0	82.0
08	Skilled Sales & Service Personnel	-2	23.6	23.6	12.5	23.6
09	Skilled Crafts & Trades Workers	0	-	-	0.0	2.1
10	Clerical Personnel	-1	50.0	-	60.0	68.3
11	Inter. Sales & Service Personnel	1	-	-	100.0	66.3
12	Semi-Skilled Manual Workers	-7	14.2	14.2	0.0	14.2
14	Other Manual Workers	0	-	-	0.0	19.5

#### **Observations:**

- No long-term goal set for EEOG Clerical Personnel as projected representation is over 50%. All other goals were set according to requirements.
- Employer indicates that there is a low turnover in EEOGs 02, 06, and 12.

### **Aboriginal Peoples**

	Workforce Analysis Results		Go	als		
			Short-	Long-	Representation	LMA
Emp	loyment Equity Occupational Group   P	Present	term	term	Representation	LIVIA
	(EEOG)	Gap	(1 to 3	(3 +		
			years)	years)		
#	Description	#	# or %	# or %	%	%
01	Senior Managers	0	-	-	0.0	3.2

02	Middle & Other Managers	2	_	-	33.3	2.7
03	Professionals	0	-	-	0.0	1.3
04	Semi-Professionals & Technicians	0	-	-	0.0	4.7
05	Supervisors	0	-	-	0.0	10.3
06	Supervisors: Crafts & Trades	0	-	-	0.0	3.8
07	Admin. & Senior Clerical Personnel	0	-	-	0.0	9.2
08	Skilled Sales & Service Personnel	-1	4.6	4.6	0.0	4.6
09	Skilled Crafts & Trades Workers	3	-	-	33.3	10.5
10	Clerical Personnel	-1	11.4	11.4	0.0	11.4
11	Inter. Sales & Service Personnel	0	-	-	0.0	10.6
12	Semi-Skilled Manual Workers	-4	9.8	9.8	2.2	9.8
14	Other Manual Workers	0	-	-	0.0	16.3

#### **Observations:**

- Employer indicates that there is a low turnover in EEOGs 08, 10, and 12.
- All goals were set according to requirements.

#### **Persons with Disabilities**

	Workforce Analysis Results		Goals			
	Employment Equity Occupational Group		Short-	Long-	Representation	LMA
Emp			term	term		
	(EEOG)	Gap	(1 to 3	(3+		
			years)	years)		
#	Description	#	# or %	# or %	%	%
01/ 02	Managers	2	-	-	30.0	5.0
03	Professionals	-1	8.9	8.9	0.0	8.9
04	Semi-Professionals & Technicians	0	-	-	0.0	7.6
05	Supervisors	0	-	-	0.0	27.5
06	Supervisors: Crafts & Trades	-1	10.1	10.1	0.0	10.1
07	Admin. & Senior Clerical Personnel	0	-	-	0.0	10.0
08	Skilled Sales & Service Personnel	1	-	-	12.5	8.0
09	Skilled Crafts & Trades Workers	2	-	-	25.0	7.8
10	Clerical Personnel	1	-	-	20.0	9.3
11	Inter. Sales & Service Personnel	0	-	-	0.0	10.8
12	Semi-Skilled Manual Workers	-4	10.3	10.4	2.2	10.3
14	Other Manual Workers	0	-	-	0.0	6.8

### **Observations:**

• All goals were set according to requirements.

Employer indicates that there is a low turnover in EEOGs 03, 06, and 12.

### **Members of Visible Minorities**

Workforce Analysis Results			Goals			
	Employment Equity Occupational Group		Short-	Long-	Representation	LMA
Emp			term	term		
	(EEOG)	Gap	(1 to 3	(3+		
			years)	years)		
#	Description	#	# or %	# or %	%	%
01	Senior Managers	0	-	-	0.0	11.5
02	Middle & Other Managers	1	-	-	33.3	17.6
03	Professionals	1	-	-	44.4	32.2
04	Semi-Professionals & Technicians	-2	30.2	30.2	0,0	30.2
05	Supervisors	0	-	-	0.0	25.4
06	Supervisors: Crafts & Trades	1	-	-	28.6	10.7
07	Admin. & Senior Clerical Personnel	1	-	-	0.0	15.9
08	Skilled Sales & Service Personnel	-2	11.9	11.9	0.0	11.9
09	Skilled Crafts & Trades Workers	1	-	-	33.3	21.4
10	Clerical Personnel	-1	23.3	23.3	10.0	23.3
11	Inter. Sales & Service Personnel	-1	31.4	31.4	0.0	31.4
12	Semi-Skilled Manual Workers	-1	38.2	38.2	37.0	38.2
14	Other Manual Workers	1	-	-	100.0	29.6

#### Observations:

- All goals were set according to requirements.
- Employer indicates that there is a low turnover in EEOG 08.

#### **RECOMMENDATION**

I recommend that the employer be found:

 $\boxtimes$  in compliance  $\square$  in non-compliance

Having assessed the data submitted by the employer regarding its workforce and considered its unique circumstances I recommend that the closing letter include the following:

- The employer has demonstrated through their second compliance assessment that some progress has been made towards achieving employment equity in the workplace, especially with persons with disabilities.
- For a number of Employment Equity Occupational Groups (EEOGs), goals were unattainable, given the low employee turnover.
- It is recommended that Fort Garry Fire Trucks continue to implement hiring practices that encourage recruitment in the four designated groups to avoid creating any new gaps in representation.
- It may be beneficial for this organization to develop relationships with colleges, universities or other professional associations to identify and hire qualified students or professionals that are part of these designated groups through the use of permanent full-time and permanent part-time employment when vacancies arise.
- It is recommended that an Employment Systems Review (ESR) be conducted as a tool to identify potential barriers to the future recruitment and retention of individuals in each designated group. Guidance on conducting an employment systems review is available on the Labour Program website (Step 2-2 of the modules): https://equity.esdc.gc.ca/sgiemt-weims/emp/W.2.3msM.1intlnf.4%40eng.jsp?&&cid=aide-help& ga=2.252268041.1845905918.1519931408-1912045188.1507820070

Name of Analyst: Olga Arnaoudova

Date: November 20, 2019

### Nyirasafari, Ange AN [NC]

**From:** Arnaoudova, Olga O [NC] on behalf of EE-EME

**Sent:** December 16, 2019 4:39 PM

To: 'ssuche@fgft.ca'
Cc: 'pschwab@fgft.ca'

**Subject:** Subject: Government of Canada Agreement Number: 10000337 – Notification of

Compliance with the Federal Contractors Program

Importance: High

**Expires:** June 13, 2020 12:00 AM

## Subject: Government of Canada Agreement Number: 10000337 – Notification of Compliance with the Federal Contractors Program

Cette information est également disponible en français sur demande.

#### Dear Richard D. Suche:

I am writing to inform you that the subsequent compliance assessment initiated on 2019-06-26 has been completed. As a result of the assessment, Fort Garry Fire Trucks has been found to be in compliance with the requirements of the <u>Federal Contractors Program</u> (FCP) under the <u>Employment Equity Act</u>.

The purpose of this subsequent assessment was to verify whether or not your organization has maintained compliance with the requirements of the FCP and made reasonable progress and/or reasonable efforts to achieve employment equity.

Based on a review of the information submitted by your organization for this subsequent assessment, you will find recommendations below for your consideration to ensure the ongoing success of Fort Garry Fire Trucks's employment equity program.

- The employer has demonstrated through their second compliance assessment that some progress has been made towards achieving employment equity in the workplace, especially with persons with disabilities.
- For a number of Employment Equity Occupational Groups (EEOGs), goals were unattainable, given the low employee turnover.
- It is recommended that Fort Garry Fire Trucks continue to implement hiring practices that encourage recruitment in the four designated groups to avoid creating any new gaps in representation.
- It may be beneficial for this organization to develop relationships with colleges, universities or other
  professional associations to identify and hire qualified students or professionals that are part of these
  designated groups through the use of permanent full-time and permanent part-time employment when
  vacancies arise.
- It is recommended that an Employment Systems Review (ESR) be conducted as a tool to identify potential
  barriers to the future recruitment and retention of individuals in each designated group. Guidance on
  conducting an employment systems review is available on the Labour Program website (Step 2-2 of the
  modules): <a href="https://equity.esdc.gc.ca/sgiemt-weims/emp/W.2.3msM.1intlnf.4%40-eng.jsp?&&cid=aide-help&ga=2.252268041.1845905918.1519931408-1912045188.1507820070">https://equity.esdc.gc.ca/sgiemt-weims/emp/W.2.3msM.1intlnf.4%40-eng.jsp?&&cid=aide-help&ga=2.252268041.1845905918.1519931408-1912045188.1507820070</a>

Under the terms of the FCP, your organization will be selected for subsequent compliance assessments every three years. The next assessment will be initiated on <u>June 26, 2020</u>. Future compliance assessments will continue to focus on the achievement of reasonable progress in meeting the goals established by your organization.

When your organization is notified of the next assessment, the following information will be required by the due date:

- Workforce data (Forms 1 to 6) at the national level;
- An updated workforce analysis; and
- A completed Achievement Report that includes revised short-term and long-term numerical goals for any gaps in representation.

These documents will allow the Labour Program to assess whether or not reasonable progress has been made since the previous assessment. If over the three year period reasonable progress has not been made, Fort Garry Fire Trucks will be required to demonstrate that it has made reasonable efforts to achieve its goals. We encourage your organization to develop an action plan to ensure that goals will be met.

The FCP does not prescribe measures to be undertaken. Each federal contractor is encouraged to implement employment equity in ways that are meaningful and relevant to their organization. Evidence of reasonable efforts could include:

- the implementation of initiatives to foster a diverse and inclusive workplace;
- measures to remove employment barriers;
- tailored programs to attract and retain designated group members in areas where they are underrepresented; and
- the establishment of accountability mechanisms supported by senior management to ensure that goals are met.

Labour Program officers are available to answer questions and provide guidance. You may also visit our website to access a number of tools and a series of training modules. In particular, we encourage your organization to continue using the <a href="Workplace Equity Information Management System">Workplace Equity Information Management System</a> (WEIMS) which can assist you in generating your workforce data and analysis.

Should you require any further information regarding your organization's obligations under the FCP, please contact us by email at <a href="mailto:ee-eme@hrsdc-rhdcc.gc.ca">ee-eme@hrsdc-rhdcc.gc.ca</a>.

Your cooperation during the course of this compliance assessment was appreciated and we wish Fort Garry Fire Trucks continued success in achieving a diverse and inclusive workplace.

Sincerely,

Workplace Equity Team

Workplace Equity Division, Labour Program
Employment and Social Development Canada / Government of Canada
ee-eme@hrsdc-rhdcc.gc.ca



<u>Un espace collaboratif pour les employeurs!</u> Joignez-vous au Forum de l'équité, la diversité et l'inclusion en milieu de travail (FEDIMT) en ligne. Envoyer-nous <u>un courriel</u> pour vous joindre! <u>A collaborative space for employers!</u> Join the online Workplace Equity, Diversity and Inclusion Forum (WEDIF). Send us <u>an email</u> to join!